

# DRAFT

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**ECONOMIC DEVELOPMENT COMMITTEE**  
Wednesday, November 13, 2024 @ 6:30 pm  
Online via Zoom

## DRAFT MEETING MINUTES

**Meeting Summary:** The EDC meeting on November 13, 2024, focused on the FY26 budget and 2025 priorities. The budget for FY26 entails a \$12,700 allocation for committee expenses, including printing services, software subscriptions, and training resources. The group emphasized the importance of maintaining visibility and marketing efforts, with a proposed \$500 for printing and \$10,000 for contracted services. Other key points included the need for a One Stop application for a Route 9 corridor study with recommended zoning updates, corresponding expressions of interest to be submitted in February 2025 for preliminary feedback from the state, followed by a full grant application/s between May and June 2025. The meeting also covered the approval of prior meeting minutes and an invoice for \$925 for presentation materials and support from CCR Consulting for the 9/30/24 Town Meeting.

**1. Call to Order** | EDC Chair Michael Nordstrom called the meeting to order at 6:35 p.m.

EDC present: Karen Anglim (KA), Khoi Nguyen (KN), Michael Nordstrom (MN)

Town/Contract Staff present: EDC Coordinator Leah Emerson (LE), Consultant Claire Reynolds (CR)

**2. Reports**

- a) **Chair** | Michael Nordstrom (MN) initiated the meeting and LE confirmed attendance. MN provided an update on the Select Board 11/12/24 office hours to determine EDC priorities for the coming year. One Stop grant endeavors, especially those focused on Route 9, dominated the discussion instead as a top priority for the Select Board. In addition to carefully studying project scope and criteria involved in FY25 awards, LE reiterated that input will be required from various boards / committees / departments to ensure competitive grant application/s. She concluded that a master list of reports and studies to-date, which must be cited on One Stop and other grant applications, should be developed and maintained, as well as a master list of grant pursuits for tracking and overall grant administration.
- b) **Coordinator** | LE thanked CR and the EDC for their support in passing Article 14 for a fulltime EDC Coordinator at the 9/30/24 fall Town Meeting. Beyond subsequent events attended on behalf of Southborough and the EDC in October, such as the Statewide Municipal Partnerships annual conference in Worcester, MAPC's annual trails conference in Ashland, and 495-Metrowest Partnership's Planning and Economic Development Working Group (PEDWG) in-person meeting in Maynard, LE updated the EDC on the One Stop grant application outcome for FY25.

Southborough's FY25 wayfinding grant application was not awarded. Only two (2) grants for wayfinding were awarded to Lynn and Pittsfield statewide. Feedback from the MA Downtown Initiative program administrator under the One Stop program, Emmy Hahn, focused on one sentence that threw an otherwise sound application off, being beyond the scope of the \$25k award. She encouraged the Town to focus and strengthen the application further and to consider re-applying over the coming year.

Based on this input and the awards that were granted, LE pointed out the funding limitations, the increasingly competitive nature of the One Stop programs, and the need for strategic study, research and planning that takes this and other important criteria into account. Based on input from neighboring communities, cultivating relationships with state-level representatives and program administrators will entail additional effort necessary for a successful bid.

LE restated the importance of aligning zoning updates with Master Plan goals, particularly along Route 9, and the need for incremental changes at future Town Meetings necessary to achieve this. LE outlined the short-term and long-term zoning changes under consideration including ADU provisions, expanded uses in commercial districts, and adjusted parking requirements. LE reminded the committee that a two-thirds majority vote is required to implement zoning changes, and that zoning updates should be introduced incrementally as needed for the foreseeable future.

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LE informed the committee that the Select Board voted to continue the single tax rate classification at their October 22, 2024 meeting. She also let them know that an interview with Southborough Access Media (SAM) to discuss the EDC's work was tentatively scheduled, but was subsequently rescheduled for some time after the new year. The interview aims to cover the EDC's activities, current projects, and future goals, to increase visibility and understanding of the EDC's role and initiatives. LE invited EDC members to join her if they wished to participate.

LE shared a draft website to promote local businesses which will include an updated online business directory. CR has assisted with converting the DBA spreadsheet into a user-friendly directory format. The directory website encourages reviews and recommendations when people have a positive experience with a local business. LE also presented supporting materials with the new URL for the directory. The materials will be placed at businesses, with their permission, to increase visibility and support. LE secured a nominal two-year contract for the domain. LE promised to share the website address for the new business directory once the site goes live.

## 3. Administrative

**a) Prior Meeting Minutes** | The draft meeting minutes from July 18, August 8, and September 16, 2024 were reviewed and approved.

**MOTION:** KA made a motion to approve the EDC's July 18, August 8, and September 16, 2024 draft meeting minutes, seconded by MN.

**APPROVED:** K Anglim-Aye, K Nguyen-Aye, M Nordstrom-Aye (3-0-0)

**b) CCR Consulting Invoice** | CR's invoice for \$925 was discussed to help develop EDC materials for the September 30, 2024 fall Town Meeting. MN said it was well done and worth the expense. Beyond the short term use at Town Meeting, he felt it was useful to promote the EDC and focus its efforts going forward. CR concluded that documenting expenses to track the services supported by the EDC budget from year-to-year should also be noted.

**MOTION:** MN made a motion to approve the \$925 CCR Consulting invoice, seconded by KA.

**APPROVED:** M Nordstrom-Aye, K Anglim-Aye, K Nguyen-Aye (3-0-0)

## 4. Discussion

- a) **FY2026 Budget** | LE gave an overview of the FY26 budget categories, including printing services, office supplies, contracted services, software, dues and memberships. KA supported keeping the printing services budget at \$500 given the need for increased visibility through marketing materials. Office supplies were discussed, with a suggested allocation of \$400. LE felt the budget for downtown beautification could be reduced to \$300, since funds in that category weren't fully expended year-over-year. LE planned to use some of the FY25 budget to replace expired plants in four (4) additional planters on either side of the Main Street crosswalk downtown once the owners of the planters have been identified, if agreeable, and the planters can be maintained.

Software, dues and membership expenditures were prioritized, keeping them at or below current levels. LE will follow-up with the Planetizen rep about reducing the cost of the subscription with the number of users reduced. MN and KN want to maintain the subscription for the EDC in the interest of ongoing committee education and development. KN also felt the course offerings could be leveraged as a potential recruitment tool and training resource for those interested in joining the committee. The budget for FY26 was tentatively approved, with a caveat re: potential adjustments based on coordinator salary which was still TBD. LE will follow up with the Town Accountant and Treasurer re: any necessary adjustments.

**MOTION:** MN made a motion to tentatively approve the EDC FY26 budget at \$12,700, not including the EDC Coordinator salary (TBD).

**APPROVED:** M Nordstrom-Aye, K Anglim-Aye, K Nguyen-Aye (3-0-0)

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## 5. Public Comment

None.

**Next Meeting** | The meeting concluded with a summary of the key points discussed and next steps for the EDC, including updating the EDC tracker for review by the following meeting. The next EDC meeting, to be a working meeting, was TBD pending scheduling poll results.

## 6. Adjourn

**MOTION:** MN moved to adjourn the meeting at 8:09 pm, seconded by KA.

**APPROVED:** M Nordstrom-Aye, K Nguyen-Aye, K Anglim-Aye (3-0-0)

## REFERENCED ITEMS | DOCUMENTS at 11/13/24 EDC Meeting

- 1) FY25 One Stop grant awards table and spreadsheet
- 2) DRAFT EDC Local Business Directory website (not yet published)
- 3) 9/30/24 Town Meeting handout
- 4) CCR Consulting invoice
- 5) FY26 EDC budget request

	ONE STOP GRANT PROGRAM	FY25 AWARDS	administered by
1	<i>Real Estate Services Technical Assistance</i>	<b>\$250,000</b>	MassDevelopment
2	<i>*Massachusetts Downtown Initiative</i>	<b>\$600,000</b>	EOED
3	<i>Collaborative Workspace Program</i>	<b>\$1,100,549</b>	MassDevelopment
4	<i>Brownfields Redevelopment Fund</i>	<b>\$1,380,050</b>	MassDevelopment
5	<i>Urban Agenda Grant Program</i>	<b>\$2,500,000</b>	EOED
6	<i>Community Planning Grant Program</i>	<b>\$2,841,336</b>	EOHLC
7	<i>Housing Choice Grant Program</i>	<b>\$4,893,715</b>	EOHLC
8	<i>Site Readiness Program</i>	<b>\$5,238,682</b>	MassDevelopment
9	<i>Rural Development Fund</i>	<b>\$10,000,000</b>	EOED
10	<i>Underutilized Properties Program</i>	<b>\$18,704,674</b>	MassDevelopment
11	<i>HousingWorks Infrastructure Program</i>	<b>\$19,252,000</b>	EOHLC
12	<i>MassWorks Infrastructure Program</i>	<b>\$95,000,000</b>	EOED
	<i>*This year, only 2 out of 24 MDI awards were for wayfinding in both Lynn and Pittsfield</i>		
	Cities and towns in receipt of more than one (1) grant award are <b>emboldened</b>		
	Cities and towns in receipt of five (5) or more grant awards are <b>emoldened and italicized</b>		

Project Location	Organization	Program	Amount Recommended	Description
Brockton	City of Brockton	Brownfields Redevelopment Fund	\$194,150	The City of Brockton will use this grant on a .34-acre parcel to remove underground storage tanks (USTs) and to address environmental issues in the soil. The parcel is located on the Southern edge of Downtown Brockton and within walking distance of the MBTA Commuter Rail Station.
Hanson	Town of Hanson	Brownfields Redevelopment Fund	\$237,000	The Town of Hanson will use the grant to address elevated levels of soil contamination on at 100 Hawks Avenue Rear, Building 35, a 9.3-acre property located within the current commercial-industrial zone prior to putting the property out for bid.
Lynn	City of Lynn	Brownfields Redevelopment Fund	\$233,900	The City of Lynn will use the grant to address the removal of soil, debris, and underground storage tanks (USTs) that have been impacted on site. The city plans to have these sites in a better position for redevelopment in the downtown area.
Merrimac	Town of Merrimac	Brownfields Redevelopment Fund	\$250,000	The Town of Merrimac will use this grant on the ongoing cleanup of contaminated soils of the former Coastal Metals site. The Town plans to have the 1.6-acre site developed into affordable housing to support surrounding residential neighborhoods and the downtown business district.
Southbridge	Town of Southbridge	Brownfields Redevelopment Fund	\$50,000	The Town of Southbridge will use this grant for soil and groundwater work, to assess how much is needed to remediate a former mill building. The 1.7-acre site is located in the Globe Village neighborhood of Southbridge. The town plans for the area to be developed into a commercial/restaurant area that supports the local residential neighborhood and businesses.
Springfield	City of Springfield	Brownfields Redevelopment Fund	\$165,000	The City of Springfield will use this grant for Phase I and Phase II environmental assessments of the Vibra Hospital site impacted by asbestos and underground storage tanks (USTs). The City plans for a full remediation strategy to redevelop the site for both commercial and residential development.
Taunton	City of Taunton	Brownfields Redevelopment Fund	\$250,000	The City of Taunton will use this grant to address environmental remediation needs at the former Bacon Felt Factory, a 3.8-acre parcel adjacent to the Taunton River. The site is impacted by hazardous materials and two vacant buildings. The proposed end use of the site is a mixed-use development with residential development.
Boston	CommonWealth Kitchen	Collaborative Workspace Program	\$100,000	CommonWealth Kitchen will use this grant to purchase specialized equipment to enhance collaboration, efficiency, and safety in their shared kitchen. These improvements aim to support CWK's diverse food entrepreneurs by improving their production, margins, and infrastructure to meet the growing needs of their businesses.
Boston	New Atlantic Development LLC	Collaborative Workspace Program	\$100,000	The New Atlantic Development project will use this grant to create a 4,000 square-feet shared artist workspace in Nubian Square, Boston, for both resident and non-resident artists. The space will support activities like woodworking, digital fabrication, fiber arts, jewelry making, pottery, and painting.
Boston	Artists For Humanity	Collaborative Workspace Program	\$21,000	The Artists For Humanity (AFH) project will use this grant to maintain critical building systems, improve energy efficiency, and enhance safety for its collaborative workspace that benefits over 1,000 youth annually.
Deerfield	Deerfield Railyards, LLC	Collaborative Workspace Program	\$10,549	Deerfield Railyard LLC will use this grant to establish a collaborative workspace in a large commercial building under renovation, focusing on utilizing a fiber optic cable in a region with low connectivity. The project aims to create a unique workspace with small and large warehouse spaces for startups, and additional community event space.
Fitchburg	Fitchburg Public Library	Collaborative Workspace Program	\$100,000	The Fitchburg Public Library project will use this grant to renovate and expand the Wallace Library to include a new children's library, learning center, and a Makerspace. The Makerspace will feature modern technology and tools to support workforce development, STEAM education, and community collaboration.
Greenfield	Franklin County Community Development Corporation	Collaborative Workspace Program	\$52,000	The Franklin County Community Development Corporation (FCCDC) will use this grant towards its Bridging the Gap in Community Kitchens project, establishing a 500 square-feet shared-use kitchen within its already existing Western MA Food Processing Center in Greenfield to support early-stage food entrepreneurs, caterers, and food truck operators.
Holyoke	Holyoke Art Inc.	Collaborative Workspace Program	\$15,000	Holyoke Art Inc. will use this grant to upgrade its Print Shop, a collaborative makerspace and classroom. The funds will be used to enhance the computer lab with new workstations and acquire a "Direct to Film" printer, allowing members to create custom apparel.
New Bedford	The Co Creative Center	Collaborative Workspace Program	\$38,000	The Co Creative Center project in New Bedford will use this grant to enhance its coworking and event space by installing technology and design workstations, equipped with high-speed computers and essential software for artists, business owners, and entrepreneurs.
New Bedford	Massachusetts Design Art Technology Institute	Collaborative Workspace Program	\$17,000	The Massachusetts Design Art and Technology Institute (DATMA) will use this grant to establish a DATMA Artist-in-Residence Maker Space in New Bedford, equipping the space with essential materials, studio resources, and opportunities for community engagement.
Plymouth	Plymouth Regional Economic Development Foundation	Collaborative Workspace Program	\$100,000	The Plymouth Regional Economic Development Foundation will use this grant to create a fully functional collaborative workspace in downtown Plymouth involving renovations, furnishings, and technology upgrades.
Salem	North Shore Community Development Coalition	Collaborative Workspace Program	\$100,000	The North Shore Community Development Coalition (NSCDC) will use this grant to renovate the Hawthorne Auditorium in Salem to create a collaborative workspace for artists, featuring flexible lounge areas, a mixing studio, performance space, and artist studio pods for rent.
Springfield	HB & B Corporation	Collaborative Workspace Program	\$100,000	The Panache Banquet Hall revitalization project will use this grant to transform a historic venue in Springfield into a multi-use space with a commercial kitchen to support local food entrepreneurs in the Mason Square community.
Springfield	JC Williams Community Center, Inc.	Collaborative Workspace Program	\$100,000	The J.C. Williams Resource Hub project will use this grant to renovate a 5,040 square-feet underutilized gymnasium in Springfield into a two-level Workforce Development and Child Care Center to support historically marginalized residents in the Six Corners community.
Springfield	Urban Food Brood LLC	Collaborative Workspace Program	\$63,000	The Urban Food Brood (UFB) will use this grant towards its "Bringing Up the Brood" project, a collaborative workspace in Springfield housing seven diverse food businesses that share resources, space, and a revenue-sharing model.
Waltham	Revolution Makerspace LLC	Collaborative Workspace Program	\$25,000	Revolution Makerspace LLC will use this grant to support the necessary equipment purchases and training for their community makerspace for the broader Waltham community.
Ware	Workshop13	Collaborative Workspace Program	\$60,000	Workshop13 will use this grant to relocate and expand its community pottery studio to enhance arts accessibility and local economic growth in downtown Ware.
Worcester	Technocopia	Collaborative Workspace Program	\$46,000	Technocopia will use this grant to expand and enhance its makerspace facilities by purchasing new equipment and making necessary electrical upgrades, aiming to improve capacity, safety, and support of more advanced creative projects.
Worcester	Institute for Energy and Sustainability, Inc.	Collaborative Workspace Program	\$11,000	The Institute for Energy and Sustainability will use this grant to enhance their NextGen Innovation WorLab prototyping lab by purchasing advanced equipment, aiming to improve prototyping capabilities and supporting startups in Central Massachusetts.
Yarmouth	Peregrines Club	Collaborative Workspace Program	\$42,000	The Peregrines Club will use this grant to renovate and repurpose two damaged rooms into functional meeting spaces. The new meeting rooms can be combined for larger gatherings and will benefit remote workers and small conferences.
Abington	Town of Abington	Community Planning Grant Program	\$35,000	The Town of Abington will use this grant to update its Housing Production Plan.
Acton	Town of Acton	Community Planning Grant Program	\$30,000	The Town of Acton will conduct an economic feasibility analysis for higher affordability in Acton's MBTA ZONING Overlay District.
Agawam	Town of Agawam	Community Planning Grant Program	\$135,000	The Town of Agawam will use this grant to develop an implementation plan for <i>revitalizing the downtown Ramah Circle/Walnut Street area for a vibrant commercial, business, and retail district with opportunities for affordable housing</i> .
Athol	Town of Athol	Community Planning Grant Program	\$125,000	The Town of Athol will use this grant to update its master plan with Transportation, Economic Development, Housing, Land Use, Community Facilities & Services, Public Health elements, and an implementation matrix.
Avon	Town of Avon	Community Planning Grant Program	\$70,000	The Town of Avon will use this grant to <i>improve planning capabilities, including planning and ZONING for economic centers and sewer systems</i> . The grant will also be used to <i>update subdivision regulations, stormwater bylaw, and floodplain bylaw</i> .
Boxborough	Town of Boxborough	Community Planning Grant Program	\$51,906	The Town of Boxborough will use this grant to support the creation of 3A-compliant multi-family ZONING.
Boylston	Town of Boylston	Community Planning Grant Program	\$68,700	The Town of Boylston will use this grant to develop a master plan for the Hillside property, including strategies for the rehabilitation and preservation of historic features, identification of development opportunities, and needed site improvements.

Project Location	Organization	Program	Amount Recommended	Description
Brookline	Town of Brookline	Community Planning Grant Program	\$85,000	The Town of Brookline will conduct planning activities related to redeveloping a municipal parking lot for housing in Coolidge Corner.
Clarksburg	Town of Clarksburg	Community Planning Grant Program	\$55,000	The Town of Clarksburg will use this grant to develop a Master Plan and an Open Space & Recreation Plan.
Douglas	Town of Douglas	Community Planning Grant Program	\$115,000	The Town of Douglas will use this grant to update its 1998 Master Plan.
Egremont	Town of Egremont	Community Planning Grant Program	\$54,000	The Town of Egremont will use this grant to complete <i>Phase II of its ZONING Bylaw revisions to align it with goals established in the 2023 Comprehensive Plan.</i>
Fairhaven	Town of Fairhaven	Community Planning Grant Program	\$50,000	The Town of Fairhaven will use this grant to <i>update its ZONING bylaws to ensure consistency with its 2018 Master Plan and to meet contemporary planning and development standards.</i>
Falmouth	Falmouth EDIC	Community Planning Grant Program	\$145,000	Falmouth EDIC will use this grant to advance a housing master plan through conducting a housing market study, conceptual design, traffic impact analysis, update cost estimates, development pro-forma, stakeholder outreach, and preparation of a developer RFP.
Fitchburg	City of Fitchburg	Community Planning Grant Program	\$150,000	The Cities of Fitchburg and Leominster will develop a regional Housing Production Plan.
Hardwick	Town of Hardwick	Community Planning Grant Program	\$130,000	The Town of Hardwick will use this grant to update its Master Plan and develop an implementation plan that focuses on <i>ZONING bylaw changes, village improvements, and economic development.</i>
Lowell	NMCOG	Community Planning Grant Program	\$75,000	NMCOG will use this grant to complete Phase II of a comprehensive 10-year regional housing plan "At Home in Greater Lowell," focusing on economic development, housing, transportation, projections, expanded engagement, and storytelling.
Ludlow	Town of Ludlow	Community Planning Grant Program	\$13,000	The Town of Ludlow will use this grant to update its 2018 Housing Production Plan.
Mansfield	Mansfield Housing Authority	Community Planning Grant Program	\$69,480	The Mansfield Housing Authority will use this grant to leverage owned land to create additional units of affordable senior housing, engaging a consultant to develop an RFP and determining impact on NHESP habitat.
Marblehead	Town of Marblehead	Community Planning Grant Program	\$130,000	The Town of Marblehead will use this grant to update its 2012 Comprehensive Plan.
Methuen	Merrimack Valley Planning Commission	Community Planning Grant Program	\$120,000	The Merrimack Valley Planning Commission will use this grant to work with <i>Methuen, Boxford, and Newbury to implement key strategies from their recently updated Housing Production Plans related to Accessory Dwelling Units (ADU) and Inclusionary ZONING (IZ).</i>
Montague	Town of Montague	Community Planning Grant Program	\$62,000	The Town of Montague will use this grant to <i>explore ZONING changes to allow for a mixed-use</i> , campus-style project on a town-owned 8-acre parcel.
Norton	Town of Norton	Community Planning Grant Program	\$54,240	The Town of Norton will use this grant to develop comprehensive design standards for the 3A ZONING overlay district.
Orleans	Town of Orleans	Community Planning Grant Program	\$100,000	The Town of Orleans will use this grant to <i>analyze existing bylaws, undertake public engagement, and prepare a report that identifies impediments to and opportunities for multi-unit and mixed-use residential zones.</i>
Stoneham	Town of Stoneham	Community Planning Grant Program	\$45,000	The Town of Stoneham will use this grant to update its Housing Production Plan.
Stoughton	Town of Stoughton	Community Planning Grant Program	\$50,000	The Town of Stoughton will use this grant to update its Housing Production Plan that incorporates multiple ZONING changes, including the multi-family ZONING requirements for MBTA Communities.
Wareham	Town of Wareham	Community Planning Grant Program	\$98,000	<i>The Town of Wareham will use this grant to conduct a town-wide, comprehensive ZONING review to rewrite bylaws for clarity and consistency to help facilitate future economic growth and development.</i>
Warren	Town of Warren	Community Planning Grant Program	\$49,500	The Town of Warren will use this grant to <i>update ZONING bylaws that aligns with the vision of its Community Development Strategy and Master Plan update.</i>
Wenham	Town of Wenham	Community Planning Grant Program	\$65,000	The Town of Wenham will use this grant to update its Town Rules and Regulations governing the subdivision of land last updated in 1984.
West Bridgewater	Town of West Bridgewater	Community Planning Grant Program	\$45,000	The Town of West Bridgewater will use this grant to <i>analyze proposed ZONING districts, draft bylaw amendments, and support public outreach to support efforts to comply with MBTA Communities.</i>
Westport	Town of Westport	Community Planning Grant Program	\$91,510	The Town of Westport will use this grant to <i>develop a Neighborhood Plan for the Route 6 CORRIDOR, including drafting new 40Y starter home, multi-family, and commercial ZONING districts.</i>
Williamsburg	Town of Williamsburg	Community Planning Grant Program	\$149,000	The Town of Williamsburg will use this grant to develop its first-ever Master Plan to better guide the future development of the community.
Williamstown	Town of Williamstown	Community Planning Grant Program	\$100,000	The Town of Williamstown will use this grant to update its subdivision rules and related provisions to further goals of more easily allowing smart growth style housing.
Woburn	City of Woburn	Community Planning Grant Program	\$100,000	The City of Woburn will use this grant to conduct an area study of downtown focusing on <i>updating ZONING regulations and promoting mixed-use development.</i>
Worcester	Central Massachusetts Regional Planning Commission	Community Planning Grant Program	\$125,000	CMPRC will use this grant to conduct a planning study to reconnect historically disadvantaged communities with economic opportunities. The study will look at increasing accessibility options while improving the safety, air quality, mobility and health outcomes of Vernon and Union Hill neighborhoods in Worcester.
Ayer	Town of Ayer	Housing Choice Grant Program	\$300,000	The Town of Ayer will use this grant to produce a Comprehensive Study to determine opportunities of multi-family residential development, public outreach, data collection, stakeholder criteria development, alternatives, transition plans, surplus funds, and recommended scenarios for a Super Town Meeting, and Final Study Report.
Barnstable	Town of Barnstable	Housing Choice Grant Program	\$255,000	The Town of Barnstable will use this grant to implement water line replacement and street upgrades for Crocker Street, supporting missing middle housing in Hyannis. This project will also fund needed infrastructure for infill and small-scale housing and support the creation of naturally occurring attainable housing.
Beverly	City of Beverly	Housing Choice Grant Program	\$85,000	The City of Beverly will use this grant to create an Economic Development Action Plan to identify implementation strategies, related actions, and community partnerships to meet the City's broad economic development goals outlined in the Master Plan.
Canton	Town of Canton	Housing Choice Grant Program	\$50,000	The Town of Canton will use this grant to conduct reuse planning for the former Gridley School for assessing the structure and developing some conceptual scenarios for affordable housing development.
Chelmsford	Town of Chelmsford	Housing Choice Grant Program	\$60,000	The Town of Chelmsford will use this grant to bridge a funding gap of its extended FY23 Housing Choice grant for 25 percent MassDOT design plans for the Vinal Sq. Transportation Improvement Project.
Chelsea	City of Chelsea	Housing Choice Grant Program	\$125,000	The City of Chelsea will use this grant to create a Master Plan.

Project Location	Organization	Program	Amount Recommended	Description
Easton	Town of Easton	Housing Choice Grant Program	\$500,000	The Town of Easton will use this grant to pursue 75 percent preconstruction design work for about one mile of Foundry St, adding traffic management infrastructure, bicycle lanes, and sidewalks and crosswalks to serve the Furnace Village growth district.
Gloucester	City of Gloucester	Housing Choice Grant Program	\$400,000	The City of Gloucester will use this grant to evaluate the existing sanitary sewer system on Grove St and assess development of alternatives to expand the system to serve all properties within the project area.
Lawrence	City of Lawrence	Housing Choice Grant Program	\$125,215	The Reviviendo Gateway Project will use this grant to implement a community planning process, resulting in a district-level plan to guide the Gateway's development over the next decade. This project's goal is to transform the downtown through the creation of a new urban neighborhood.
Littleton	Town of Littleton	Housing Choice Grant Program	\$120,000	The Littleton Affordable Housing Trust will use this grant to establish a homeowner mini-grant program. Income-qualified households could receive up to \$7,500 each for critical health, safety repairs, and maintenance. Funds would be used for at least 16 homeowner mini grants over the course of 2 years.
Lowell	City of Lowell	Housing Choice Grant Program	\$150,000	The City of Lowell will use this grant to <i>review its entire ZONING code with a special focus on ZONING changes that will help spur housing production in the city.</i>
Malden	City of Malden	Housing Choice Grant Program	\$125,000	The City of Malden will use this grant to update its Comprehensive Plan.
Medway	Town of Medway	Housing Choice Grant Program	\$75,000	The Town of Medway will use this grant to update its Design Review Guidelines for commercial, industrial, and multi-family uses.
Needham	Needham Housing Authority	Housing Choice Grant Program	\$500,000	The Needham Housing Authority will use this grant for the redevelopment of buildings at 138-188 Linden St, with 72 units of state public housing that are worn out, inaccessible, and undersized. The site will be redeveloped as a four story building with 136 affordable units.
Newburyport	City of Newburyport	Housing Choice Grant Program	\$112,500	The City of Newburyport will use this grant to prepare the Brown School site for housing development by removing underground storage tanks and hazardous materials inside the building.
Provincetown	Town of Provincetown	Housing Choice Grant Program	\$125,000	The Town of Provincetown will use this grant to demolish the three existing structures of 2888A Bradford Street to prepare the site for disposition and development of 12-15 units of affordable/community housing.
Revere	City of Revere	Housing Choice Grant Program	\$280,000	The City of Revere will use this grant to design a new drainage system to improve stormwater management in the Riverside Neighborhood. The site is located on the Pines River, a documented EJ population vulnerable to climate change, excessive pollution, and an outdated undersized municipal drainage system.
Salem	City of Salem	Housing Choice Grant Program	\$400,000	The City of Salem will use this grant to conduct an alternatives analysis and prepare a 30 percent design plan for improvements to the Franklin Street CORRIDOR in support of over 230 housing units (35 percent affordable) and ~48,255 square-feet of commercial space near its MBTA Station.
Shrewsbury	Town of Shrewsbury	Housing Choice Grant Program	\$500,000	The Town of Shrewsbury will use this grant to design a new connector road from South St to Green St near Route 20 that will support the Route 20 widening and a proposed 300-unit 40B development at 33-69 Green St.
Springfield	City of Springfield	Housing Choice Grant Program	\$500,000	The City of Springfield will use this grant for pre-development activities to repurpose the historic Brightwood Elementary School into affordable senior housing, creating approximately 57 apartments through adaptive reuse of the school building and new construction addition, which will be Passive House certified.
Westford	Town of Westford	Housing Choice Grant Program	\$106,000	The Town of Westford will use this grant to conduct a study of a portion of the Route 40 CORRIDOR and engage stakeholders to assess and resolve ZONING conflicts between current and desired uses to encourage sound redevelopment.
Abington	Town of Abington	HousingWorks Infrastructure Program	\$500,000	The Town of Abington will use this grant to plan, design, and permit up to one mile of roadway improvements along Summer St (198 units) and Plymouth St (144 units) near the MBTA Commuter Rail Station.
Brockton	Brockton Redevelopment Authority	HousingWorks Infrastructure Program	\$1,500,000	The Brockton Redevelopment Authority will use this grant to construct a road, sidewalks, bus stop, and utilities to unlock 160 units of 100 percent affordable multifamily housing. The Archdiocese of Boston Planning Office for Urban Affairs will transform an 18-acre site at 261 Thatcher St into three buildings located within the Thatcher Street Smart Growth Overlay District, creating affordable housing to meet 30 - 120 percent AMI.
Chilmark	Town of Chilmark	HousingWorks Infrastructure Program	\$990,000	The Town of Chilmark will use this grant for the development of affordable housing in Peaked Hill, including provision of infrastructure for electric, water, and septic, design and construction of up to 10 rental units.
Easthampton	City of Easthampton	HousingWorks Infrastructure Program	\$4,400,000	The City of Easthampton will use this grant to provide pedestrian safety and utility infrastructure improvements to support a 91-unit affordable housing project at 11-15 Ferry St.
Fitchburg	City of Fitchburg	HousingWorks Infrastructure Program	\$330,000	The Fitchburg and Fitchburg Housing Authority will use this grant to improve the streets and sidewalks at Green Acres to support existing and anticipated housing growth via survey, final design, and permitting.
Framingham	City of Framingham	HousingWorks Infrastructure Program	\$2,000,000	The City of Framingham will use this grant to make intersection improvements at Fountain St/Dudley Rd, providing key upgrades along this major gateway into downtown and Cushing Park. The project will connect to over 500 units of housing at the historic Bancroft lofts building, with 250 in permitting.
Gardner	City of Gardner	HousingWorks Infrastructure Program	\$3,500,000	The City of Gardner will use this grant to continue construction on the North project, a part of the "Rear Main Street Revitalization" project, to transform a vacant area into a vibrant public space by improving water, sewer, and drainage infrastructure, along with associated parking, to support a private development 45-unit multi-family market rate residential project.
Medfield	Town of Medfield	HousingWorks Infrastructure Program	\$500,000	Medfield's Affordable Housing Trust will use this grant to make infrastructure improvements for the private redevelopment of Medfield State Hospital into a 334-unit mixed income residential development with 25 percent affordable units. Funds will support construction of the public road network and utilities required to put a dilapidated former state-owned property back into productive use.
North Adams	City of North Adams	HousingWorks Infrastructure Program	\$114,000	The Wheel Estates Wastewater Project Phase will use this grant to complete design engineering for several infrastructure improvement projects in response to a MassDEP Consent Order, having already appropriated over \$1 million toward improvements with some help in local and state funding for two main roads.
Pittsfield	City of Pittsfield	HousingWorks Infrastructure Program	\$1,370,000	The City of Pittsfield will use this grant to make improvements on the Wright Building rear vehicular alley, turning it into a pedestrian walkway surrounding a mixed-use 35-unit redevelopment.
Rowley	Town of Rowley	HousingWorks Infrastructure Program	\$548,000	The Town of Rowley will use this grant to make improvements to Newburyport Turnpike by constructing a new driveway opposite Rowley Marketplace driveway, installing new mast arm mounted signals, adding an ADA-compliant pedestrian crossing, and constructing a 5-foot HMA sidewalk connected to the pedestrian crossing to the project walkway and to the Rowley Marketplace property.
Worcester	Worcester Housing Authority	HousingWorks Infrastructure Program	\$3,500,000	The Worcester Housing Authority will use this grant to make site improvements and the creation of public open space in Phase II of the Curtis Apartments redevelopment project, including the expansion and improvement of Great Brook Valley Ave and Tacoma St with new subsurface utility connections, new rights of way, and improved pedestrian circulation to the new residential buildings.
Abington	Town of Abington	Massachusetts Downtown Initiative	\$25,000	The Town of Abington will use this grant to create a plan for <i>a placemaking study and determine community priorities</i> .
Athol	Town of Athol	Massachusetts Downtown Initiative	\$25,000	The Town of Athol will use this grant for <i>studying the demand for more restaurants in its downtown area and what incentives are needed for the creation of more restaurants</i> .
Barnstable	Town of Barnstable	Massachusetts Downtown Initiative	\$25,000	The Town of Barnstable will use this grant for studying the creation of a <i>Parking Benefit District</i> and recommend an implementation strategy.
Belchertown	Town of Belchertown	Massachusetts Downtown Initiative	\$25,000	The Town of Belchertown will use this grant to create a <i>multi-mobile (?) signage system</i> to sites within the downtown and adjacent amenities.
Brookline	Town of Brookline	Massachusetts Downtown Initiative	\$25,000	The Town of Brookline will use this grant to implement Phase II of the creation of a Business Improvement District in Coolidge Corner.
Burlington	Town of Burlington	Massachusetts Downtown Initiative	\$25,000	The Town of Burlington will use this grant to amend the sign by-law in the town center.

Project Location	Organization	Program	Amount Recommended	Description
Chelsea	City of Chelsea	Massachusetts Downtown Initiative	\$25,000	The City of Chelsea will use this grant to create design guidelines for three historic districts in the downtown area to ensure that the urban fabric is maintained.
Cheshire	Town of Cheshire	Massachusetts Downtown Initiative	\$25,000	The Town of Cheshire will use this grant for creating a <i>multi-mobile (?) signage system</i> to sites within the downtown and adjacent amenities.
Fitchburg	City of Fitchburg	Massachusetts Downtown Initiative	\$25,000	The City of Fitchburg will use this grant to develop a downtown cultural district marketing plan for a cultural district application.
Grafton	Town of Grafton	Massachusetts Downtown Initiative	\$25,000	The Town of Grafton will use this grant to update a 2012 Grafton Common Traffic Analysis.
Groton	Town of Groton	Massachusetts Downtown Initiative	\$25,000	The Town of Groton will use this grant for a <i>retail market analysis in the town center that will be used to create a stronger commercial base and maximize visitor experience.</i>
Holyoke	City of Holyoke	Massachusetts Downtown Initiative	\$25,000	The City of Holyoke will use this grant to assist with Phase I of implementing a Business Improvement District.
Lowell	City of Lowell	Massachusetts Downtown Initiative	\$25,000	The City of Lowell will use this grant for technical assistance with Phase II of implementing a Business Improvement District.
Lynn	Economic Development Industrial Corp. of Lynn	Massachusetts Downtown Initiative	\$25,000	The Economic Development Industrial Corp. of Lynn will use this grant for creating a wayfinding/placemaking system connecting the ferry service to the downtown.
Malden	City of Malden	Massachusetts Downtown Initiative	\$25,000	The City of Malden will use this grant to provide a public art plan for the downtown.
Mansfield	Town of Mansfield	Massachusetts Downtown Initiative	\$25,000	The Town of Mansfield will use this grant for creating community-based design guidelines to be used by existing property owners and developers in the town center.
Maynard	Town of Maynard	Massachusetts Downtown Initiative	\$25,000	The Town of Maynard will use this grant towards its "Road Diet 2025" a conceptual plan and implementation plan to create a more pedestrian oriented Main Street.
Montague	Town of Montague	Massachusetts Downtown Initiative	\$25,000	The Town of Montague will use this grant towards creating a regional district management entity.
Northampton	City of Northampton	Massachusetts Downtown Initiative	\$25,000	The City of Northampton will use this grant for developing a construction mitigation plan to help downtown businesses thrive during a two year major road reconstruction project of Main Street.
Northfield	Town of Northfield	Massachusetts Downtown Initiative	\$25,000	The Town of Northfield will use this grant for support in creating a regional district management entity.
Pelham	Town of Pelham	Massachusetts Downtown Initiative	\$25,000	The Town of Pelham will use this grant to test the feasibility of a town owned parcel in the center as a mixed-use development.
Pittsfield	City of Pittsfield	Massachusetts Downtown Initiative	\$25,000	The City of Pittsfield will use this grant to create a public wayfinding plan in the downtown.
Revere	City of Revere	Massachusetts Downtown Initiative	\$25,000	The City of Revere will use this grant to create a Shirley Ave <i>parking management plan</i> .
Taunton	City of Taunton	Massachusetts Downtown Initiative	\$25,000	The City of Taunton will use this grant to provide consultant trainings to downtown building owners on development topics such as filling vacancies on upper floors, and commercial and residential funding.
Amesbury	City of Amesbury	MassWorks Infrastructure Program	\$500,000	The City of Amesbury will use this grant for the approved Smart Growth Overlay District and the MBTA Multifamily Overlay District. This will create an opportunity for concentrated mixed-use development, including over 600 units of housing. Grant funds will focus on the design and engineering of transportation and water infrastructure improvements.
Amherst	Town of Amherst	MassWorks Infrastructure Program	\$1,940,000	The Town of Amherst will use this grant for horizontal construction to replace the lights at the intersection of University Drive and Amity Street with a one-lane roundabout including traffic calming measures, new crosswalks with rectangular rapid-flashing beacons (RRFBs), and multi-use sidewalks that connect to the existing Swift Way Bicycle Trail.
Andover	Town of Andover	MassWorks Infrastructure Program	\$148,000	The Town of Andover will use this grant to evaluate potential sewer system impacts on the MBTA Communities ZONING Changes approved on River Road.
Arlington	Town of Arlington	MassWorks Infrastructure Program	\$4,000,000	The Town of Arlington will use this grant to construct improvements along the public ROW on Massachusetts Avenue between Richardson Ave and Quinn Rd. The project will accommodate new residential and business development in the area, including a planned boutique hotel/restaurant, a newly constructed 124-unit mixed affordable and market rate housing development, The Artemis, and other planned residential developments in the area.
Ashby	Town of Ashby	MassWorks Infrastructure Program	\$450,000	The Town of Ashby will use the grant for a total repair of a deteriorated roadway on Jones Hill Rd to ensure safe passage for all that travel. This repair aims to facilitate the passage of emergency vehicle to response to all emergency calls.
Bedford	Town of Bedford	MassWorks Infrastructure Program	\$1,250,000	The Town of Bedford will use this grant for a water project to upsize an iron pipe on Mall Road in Burlington, and to install a larger water vault interconnection with the Town of Burlington. This project aims to increase water efficiency, capacity, flow rate, freshness and conservation to serve growing industrial area.
Beverly	City of Beverly	MassWorks Infrastructure Program	\$3,500,000	The City of Beverly will use this grant for the Construction of a roundabout at the Dunham Rd/Brimbal Ave/Rt 128 Intersection. These intersection improvements will unlock approximately 70 acres of commercial/industrial zoned land and increase efficiency, safety, and access to an impacted residential neighborhood.
Boston	Boston Planning & Development Agency	MassWorks Infrastructure Program	\$4,000,000	The Boston Planning & Development Agency will use this grant for a 300,000 gross-square-feet mixed-use project to establish a prominent gateway in Nubian Square through the creation of three new buildings, including the renovation of the St. Katherine Drexel Parish. The project will create mixed-income rental and homeownership housing, retail, commercial, social-service space, and over 60,000 square-feet of public open space.
Boston	Boston Planning & Development Agency	MassWorks Infrastructure Program	\$4,000,000	The Boston Planning & Development Agency will use this grant for Phase II of their Mildred Hailey project, conducting HAZMAT abatement and demo of an existing Boston Housing Authority building, construction of Mildred Hailey Buildings 2 and 3, and complete roadway conditions on the Building 3 side of the Bickford Street extension.
Boston	Boston Planning & Development Agency	MassWorks Infrastructure Program	\$3,200,000	Boston Planning & Development Agency will use this grant for Phase II Infrastructure work, including site preparation for the third building of the Bunker Hill redevelopment project. Funds will support the demolition of four existing buildings and utility work to support the new Phase II Building structure.
Boston	Boston Planning & Development Agency	MassWorks Infrastructure Program	\$2,600,000	Boston Planning & Development Agency will partner with Redgate, and use this grant to permit 355 Bennington Street for 170 residential units with commercial amenities. The project is expected to generate 350 construction jobs, up to 45 permanent jobs, and \$510,000 in new annual tax revenue, as well as, catalyze other public & private investments in the neighborhood.
Boston	Boston Planning & Development Agency	MassWorks Infrastructure Program	\$1,500,000	Boston Planning & Development Agency will use this grant to continue renovations on the Blair lot site including utility upgrades, sidewalk, roadway, streetscape improvements, and soil remediation. This project will also catalyze the Nubian Ascends project creating 175,000 gross-square-feet office/lab building, 15 affordable housing units, a 20,000 square-feet performing arts center, and a 398-stall parking garage.
Brockton	Brockton Redevelopment Authority	MassWorks Infrastructure Program	\$1,600,000	Brockton Redevelopment Authority will use this grant to design new public roadways, sidewalks, utilities and parks to support the development of Brockton Yards, a 45-acre mixed-use project proposed for the CSX railyard and surrounding property in downtown Brockton. The project will include approximately 1,300 units of mixed-income, transit-oriented housing in multifamily buildings and townhomes plus 40,000 square-feet of supporting commercial uses.
Brookfield	Town of Brookfield	MassWorks Infrastructure Program	\$1,000,000	Town of Brookfield will use these funds to make safety renovations to nearly one mile of Gay Road, one of Brookfield's main connections to Sturbridge, Route 20, I-90 and regional medical facilities.
Burlington	Town of Burlington	MassWorks Infrastructure Program	\$1,000,000	Town of Burlington will use these funds to upgrade 1.3 miles of Middlesex Turnpike, facilitating safe pedestrian connections and unifying mixed-use areas bisected by Route 128.

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Clinton	Town of Clinton	MassWorks Infrastructure Program	\$760,000	Town of Clinton will use these funds toward the Phase I Downtown Clinton Stormwater Improvements Project, which will make tactical improvements to stormwater infrastructure protecting property, places of employment, vital transportation networks, and essential community resources. The project will also revitalize Bigelow Spinning Mills which will create of 207 apartments and 37,000 square-feet of commercial space.
Conway	Town of Conway	MassWorks Infrastructure Program	\$1,000,000	Town of Conway will use this grant to renovate Shelburne Falls Road with a larger culvert.
Dartmouth	Town of Dartmouth	MassWorks Infrastructure Program	\$2,100,000	Town of Dartmouth will use this grant to upgrade a pump station, creating the capacity to support an approved 288-unit multi-family development.
Dedham	Town of Dedham	MassWorks Infrastructure Program	\$1,000,000	Town of Dedham will use this grant to permit critical road and utility improvements unlocking 1.7 million sf of new growth, including 1,300 new housing units & approximately 235,000 square-feet of new commercial growth, in the Legacy Boulevard Mixed Use District.
East Longmeadow	Town of East Longmeadow	MassWorks Infrastructure Program	\$1,975,000	Town of East Longmeadow will use these funds to complete final renovations on an existing water pumping station at 280 Chestnut St. to accommodate future growth.
Everett	City of Everett	MassWorks Infrastructure Program	\$1,500,000	City of Everett will use these funds towards phase one of the Everett Dockland Innovation District, a \$2.5 billion private redevelopment of a 100-acre oil tank farm (formerly owned by ExxonMobil) in the Lower Broadway Economic Development District. The mixed-use project will deliver over 1,000 new housing units, 1.15 million square-feet of new commercial growth, and a new battery storage facility.
Gloucester	City of Gloucester	MassWorks Infrastructure Program	\$500,000	City of Gloucester will use these funds to upgrade the Gloucester Water Pollution Control Facility (WPCF) to meet secondary treatment standards, addressing aging assets and new solids management.
Goshen	Town of Goshen	MassWorks Infrastructure Program	\$1,000,000	Town of Goshen will use this grant to reconstruct Hyde Hill road.
Great Barrington	Town of Great Barrington	MassWorks Infrastructure Program	\$580,000	Town of Great Barrington will use this funding to stabilize and repair West Sheffield Road, shifting the roadway away from the slope failure and stabilizing it with rock material.
Greenfield	City of Greenfield	MassWorks Infrastructure Program	\$2,650,000	City of Greenfield will use this funding to support the Putnam Adaptive Reuse Housing Project, turning the upper three floors of a former department store, along with adjacent new construction, into 61 units of energy-efficient, affordable rental homes for low- and moderate-income households in the heart of downtown Greenfield.
Hinsdale	Town of Hinsdale	MassWorks Infrastructure Program	\$1,000,000	Town of Hinsdale will use this funding to complete the second phase of the three-phase, 2.6 mile Schnopp Roads Project, interconnecting roads that run from Dalton to the Peru town limit along the northwest side of Cleveland Reservoir and Lake Ashmere.
Lanesborough	Town of Lanesborough	MassWorks Infrastructure Program	\$1,000,000	Town of Lanesborough will use this funding to renovate Brodie Mountain Road.
Lee	Town of Lee	MassWorks Infrastructure Program	\$1,000,000	Town of Lee will use this funding to reconstruct Brodie Mountain Road.
Leverett	Town of Leverett	MassWorks Infrastructure Program	\$1,000,000	Town of Leverett will use this funding to improve drainage issues on Dudleyville Road.
Longmeadow	Town of Longmeadow	MassWorks Infrastructure Program	\$285,000	Town of Longmeadow will use this funding to expand the town's primary commercial CORRIDOR, Town Shoppes, by redeveloping a vacant lot and defunct church at the major crossroads of Bliss Rd & Williams St.
Lynn	City of Lynn	MassWorks Infrastructure Program	\$595,000	City of Lynn will use this funding to engineer the rehabilitation of Market Street sidewalks between Broad Street and City Hall Square.
Marblehead	Town of Marblehead	MassWorks Infrastructure Program	\$135,000	Town of Marblehead will use this funding to redesign the Five Corners intersection and parking lot with complete streetscape and green stormwater improvements.
Maynard	Town of Maynard	MassWorks Infrastructure Program	\$500,000	Town of Maynard will use this funding for upgrades to the Powder Mill existing pump station and force main located on Powder Mill Road.
Medway	Town of Medway	MassWorks Infrastructure Program	\$1,450,000	Town of Medway will use this funding to hire an engineering firm to conduct engineering analysis and design for improvements of Milford Street (Route 109) from intersection with Summer Street (Route 126) to the Milford Town line.
Medway	Town of Medway	MassWorks Infrastructure Program	\$92,000	Town of Medway will use this funding to hire a qualified engineering firm to prepare stormwater design improvements to the Village Street stormwater management system from Center Street to Shaw Street.
Middleborough	Town of Middleborough	MassWorks Infrastructure Program	\$2,800,000	Town of Middleborough will use this funding on the Middleborough Logistics Park project, which will create a 16-inch cement lined ductile iron water main and create a 2,250 feet extension along Route 28.
Middleton	Town of Middleton	MassWorks Infrastructure Program	\$2,000,000	Town of Middleton will use this funding on a project that will create 60 units of housing and 19,000 square-feet of retail at the southwest corner of the Route 62/114 intersection.
Milford	Town of Milford	MassWorks Infrastructure Program	\$450,000	Town of Milford will use this funding on construction for roadway and traffic control improvements to Route 109, converting Beaver Street to two-way traffic to Birch Street. The project will improve the primary access to the Bear Hill Industrial area and spur economic development and job creation.
North Adams	City of North Adams	MassWorks Infrastructure Program	\$888,000	City of North Adams will use this funding to repair and upgrade sidewalks on Hoosac St., Blackinton St., Elmwood Ave., Montana St., and Porter St. in North Adams.
North Andover	Town of North Andover	MassWorks Infrastructure Program	\$675,000	Town of North Andover will use this funding to design, engineer, and permit plans for streetscape improvements in its downtown, from the intersection of Main and Sutton Street, to the intersection of Water and High Street.
Orange	Town of Orange	MassWorks Infrastructure Program	\$275,000	Town of Orange will use this grant to fund a design to replace aging water lines and repave the road surface and sidewalks along West Main Street, Route 2A.
Peru	Town of Peru	MassWorks Infrastructure Program	\$1,000,000	Town of Peru will use this funding to improve the roadways with safety upgrades.
Quincy	City of Quincy	MassWorks Infrastructure Program	\$2,700,000	City of Quincy will use this funding to reconstruct the intersection of Thomas Burgin Parkway at Granite Street in Quincy, which would both support housing production and support the development of new mixed-use space.
Reading	Town of Reading	MassWorks Infrastructure Program	\$500,000	Town of Reading will use this grant towards the Walkers Brook Drive CORRIDOR design.
Revere	City of Revere	MassWorks Infrastructure Program	\$3,000,000	City of Revere will use this grant on traffic improvements supporting the first phase of the transformative 161-acre Suffolk Downs redevelopment project to include 51,000 square-feet of life science space, 948 new residential units, 71,500 sf of retail, and a 159-key hotel.
Russell	Town of Russell	MassWorks Infrastructure Program	\$180,000	Town of Russell will use this grant to renovate and dig-up the existing 1200 foot long cracked and damaged culvert running along, and under Blandford Stage road.
Salisbury	Town of Salisbury	MassWorks Infrastructure Program	\$4,000,000	Town of Salisbury will use this funding towards the Lafayette Road Sewer project, which will bring sewer to hundreds of undeveloped Commercial/Mixed Use and Residential Acres in Salisbury.
Somerville	City of Somerville	MassWorks Infrastructure Program	\$3,000,000	City of Somerville will use this grant to construct transportation improvements that provide open and safe public access to the new East Somerville MBTA Station, and unlock revitalization of the historically underserved Inner Belt neighborhood.

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Southbridge	Town of Southbridge	MassWorks Infrastructure Program	\$2,700,000	Town of South Bridge will use this grant to complete repair on two bridges on Mill Street in 2026, between Main Street and River Street.
Southwick	Town of Southwick	MassWorks Infrastructure Program	\$150,000	Town of Southwick will use this grant to replace an existing concrete culvert at Pearl Brook/Vining Hill Road.
Spencer	Town of Spencer	MassWorks Infrastructure Program	\$1,100,000	Town of Spencer will work with the Massachusetts Department of Transportation (MassDOT) and the Spencer Water Department (SWD) to upgrade the Route 9 water main infrastructure.
Springfield	City of Springfield	MassWorks Infrastructure Program	\$2,800,000	City of Springfield will use this grant for safety improvements including installing numerous pedestrian, bicyclist, and motorist safety devices along the West Street and Plainfield Street roadway CORRIDORS.
Stockbridge	Town of Stockbridge	MassWorks Infrastructure Program	\$1,000,000	Town of Stockbridge will use this grant to replace Tuckerman Warren Truss Bridge and install a new eight-inch diameter insulated water pipeline on the bridge.
Stoneham	Town of Stoneham	MassWorks Infrastructure Program	\$4,000,000	Town of Stoneham will use this funding to make safety and multimodal improvements along the public right-of-way on Main Street CORRIDOR between Maple Street and Minot Street, and extend along Central Street to Emerson Street, as well as Franklin Street to Fuller Street in Stoneham.
Stoughton	Town of Stoughton	MassWorks Infrastructure Program	\$2,000,000	Town of Stoughton will use this funding to upgrade the vacant Train Depot and work toward the Master Plan goal of Downtown Revitalization to spur economic and housing development.
Stow	Town of Stow	MassWorks Infrastructure Program	\$1,100,000	Town of Stow will use this grant to support the Route 117/ Hudson Road intersection to improve vehicular and pedestrian safety.
Topsfield	Town of Topsfield	MassWorks Infrastructure Program	\$1,000,000	Town of Topsfield will use this grant towards a bridge superstructure and traffic safety improvement project at the Endicott Road/Washington Street intersection with Fish Brook.
Townsend	Town of Townsend	MassWorks Infrastructure Program	\$100,000	Town of Townsend will use this funding to improve the Route 13 Walk Bridge.
Westborough	Town of Westborough	MassWorks Infrastructure Program	\$372,000	Town of Westborough will use this funding towards a 25 percent engineering design for Westborough's downtown area focusing on traffic analysis, parking solutions, bicycle facilities, EV-charging stations, impact analysis, and public engagement.
Weymouth	Town of Weymouth	MassWorks Infrastructure Program	\$2,600,000	Town of Weymouth will use this grant to unlock the redevelopment of the 1,440-acre South Weymouth Naval Air Station to support 6,000 new housing units and 2 million square-feet of new commercial space.
Worcester	City of Worcester	MassWorks Infrastructure Program	\$2,800,000	City of Worcester and NGP will use this funding to redevelop a ~51-acre industrial campus in Greendale, resulting in approximately 1 million square-feet of modern manufacturing space to the area.
Worcester	City of Worcester	MassWorks Infrastructure Program	\$1,000,000	City of Worcester and AHF will use this funding to revitalize the Worcester Auditorium, creating a multipurpose, technology-forward, entertainment facility and AI Innovation Center.
Attleboro	City of Attleboro	Real Estate Services Technical Assistance	\$50,000	City of Attleboro will use this grant to support its Sturdy Area District Plan, a district plan to support redevelopment activities in the area east of Downtown, centered at the intersection of O'Neil Boulevard/Brook Street and Park Street.
Easton	Town of Easton	Real Estate Services Technical Assistance	\$50,000	Town of Easton will use this grant to support its Municipal Surplus Properties Plan, a plan to support several town owned properties that are expected to become surplus and available for disposition and redevelopment.
Groveland	Town of Groveland	Real Estate Services Technical Assistance	\$20,000	Town of Groveland will use this grant to support its 150 Center St Request for Interest, a plan to develop and implement a request for interest (RFI) process identifying redevelopment opportunities for a town owned property.
Lowell	City of Lowell	Real Estate Services Technical Assistance	\$45,000	City of Lowell will use this grant to support its Smith Baker Study, a feasibility analysis to determine if and how a vacant historic city owned property may be reused.
Mansfield	Town of Mansfield	Real Estate Services Technical Assistance	\$40,000	Town of Mansfield will use this grant to support its TOD District Improvement Financing, a plan to construct a parking garage to support transit oriented development including housing.
Westfield	Westfield	Real Estate Services Technical Assistance	\$45,000	Westfield will use this grant to support its Westfield Riverfront District Redevelopment plan for a 4.21-acre area adjacent to recently completed public infrastructure investments.
Adams	Town of Adams	Rural Development Fund	\$330,000	Town of Adams will use this grant to support its Memorial School Redevelopment & Reuse Project, a project to redevelop a 70,000 square-feet vacant school building, including the creation of 25 units of new rental housing and community uses.
Aquinnah	Town of Aquinnah	Rural Development Fund	\$95,000	Town of Aquinnah will use this grant to support its Town Center CORRIDOR Plan, a plan to encourage a walkable mixed-use district adding vibrancy to year-round community life by incentivizing affordable housing, allowing commercial opportunities for basic goods and services within the town, and offering a central location for a year-round public transit hub.
Ashby	Town of Ashby	Rural Development Fund	\$110,000	Town of Ashby will use this grant to support its Ashby Grange Building Restoration project, a project to renovate the Grange Hall building to be occupied for multiple public service uses.
Athol	Town of Athol	Rural Development Fund	\$38,000	Town of Athol will use this grant to complete the construction of Exit 77 Hotel and Function Facility Access Drive, an access drive and wetland crossing facility on a 15-acre parcel.
Avon	Town of Avon	Rural Development Fund	\$500,000	Town of Avon will use this grant to support its Avon Sewer Expansion for Commercial Development project, a project that will permit a sewer extension to the commercial businesses at Merchants Park at Stockwell Drive in Avon.
Barre	Town of Barre	Rural Development Fund	\$57,000	Town of Barre will use this grant to support a Comprehensive <b>ZONING Bylaw Update</b> , including strategies that promote varied and inclusive housing stock and prioritize denser mixed-use pedestrian-oriented development in the existing villages of Barre.
Belchertown	Town of Belchertown	Rural Development Fund	\$215,000	Town of Belchertown will use this grant to renovate the 32,350 square-feet Tadgell School for re-use as commercial space as part of Belchertown's economic development.
Berkley	Town of Berkley	Rural Development Fund	\$77,000	Town of Berkley will use this grant to support its town-wide <b>Economic Development Plan</b> to achieve the town's greater economic development goals and modernize its agricultural industry.
Blandford	Town of Blandford	Rural Development Fund	\$350,000	Town of Blandford will use this grant to support the design of a new water tank and associated pump station.
Buckland	Town of Buckland	Rural Development Fund	\$60,000	Town of Buckland will use this grant to support its Charlemont Road Reconstruction Phase III project, a project that will reconstruct roadways, upgrade bioswales, and replace the existing CMP cross culverts and guard rail installation on the unprotected slopes.
Carver	Town of Carver	Rural Development Fund	\$80,000	Town of Carver will use this grant to support its <b>Economic Development Plan</b> .
Clarksburg	Town of Clarksburg	Rural Development Fund	\$140,000	Town of Clarksburg will use this grant to upgrade and repair the public water system. The project will replace the water main, the lateral lines, install shut-offs and meters, and build a water storage tank to provide for a two-day supply.
Cummington	Town of Cummington	Rural Development Fund	\$400,000	Town of Cummington will use this grant to reuse Berkshire Trail Elementary School as a new center of town government, regional food incubator, business rental space and preschool/daycare facility.

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Deerfield	<b>Town of Deerfield</b>	Rural Development Fund	\$100,000	Town of Deerfield will use this grant to upgrade the Deerfield-Whately Road and its wastewater connections.
Dighton	Town of Dighton	Rural Development Fund	\$72,000	Town of Dighton will use this grant to support its Dighton Route 44 Sewer Feasibility Study, a study to extend public sewer from the City of Taunton by 9,500 linear feet into Dighton along the Route 44 CORRIDOR.
Dover	Town of Dover	Rural Development Fund	\$40,000	Town of Dover will use this grant to replace a culvert structure crossing over Noanet Brook on Dedham Street, an essential route into and out of town.
Edgartown	Town of Edgartown	Rural Development Fund	\$50,000	Town of Edgartown will use this grant to support future development of affordable housing units on a three-acre lot at 294 Chappaquiddick Road in Edgartown.
Egremont	<b>Town of Egremont</b>	Rural Development Fund	\$75,000	Town of Egremont will use this grant to develop design alternatives to rehab Karner Brook Dam and adjacent raw water infrastructure for flood resiliency.
Gosnold	Town of Gosnold	Rural Development Fund	\$350,000	Town of Gosnold will use this grant to support electrical infrastructure improvements on Cuttyhunk Island.
Groton	<b>Town of Groton</b>	Rural Development Fund	\$50,000	Town of Groton will use this grant to create a Town Center Master Plan building from three years of foundational work. This Master Plan will envision building redevelopment and multi-use applications, identify and address traffic and parking issues, and establish wayfinding around the town center.
Hawley	Town of Hawley	Rural Development Fund	\$317,000	Town of Hawley will use this grant to replace a corroded existing culvert on Ashfield Road, with a new Stream Crossing Standards-compliant culvert.
Hubbardston	Town of Hubbardston	Rural Development Fund	\$50,000	Town of Hubbardston will use this grant to support developing an overlay ZONING district and comprehensive redevelopment plan for a public-private, mixed-use development on several former sand pit sites in Hubbardston.
Lakeville	Town of Lakeville	Rural Development Fund	\$48,000	Town of Lakeville will use this grant towards conducting a review of <i>Planning Board Rules and Regulations for clarity and consistency to help facilitate future economic growth and development</i> .
Lee	<b>Town of Lee</b>	Rural Development Fund	\$60,000	Town of Lee will use this grant towards developing parking to support downtown economic development.
Leicester	Cherry Valley & Rochdale Water District	Rural Development Fund	\$130,000	Cherry Valley & Rochdale Water District will use this funding for engineer design services of approximately 6,100 feet of new 12-inch diameter water main to replace aging, undersized infrastructure on Pleasant Street and Stafford Street.
Marion	Town of Marion	Rural Development Fund	\$206,000	Town of Marion will use this grant to upgrade Marion's historic Town House up to building code and refine current safety requirements.
Mendon	Town of Mendon	Rural Development Fund	\$410,000	Town of Mendon will use this grant to complete Phase IV of its Water Expansion Project, which will design a drinking source well, water treatment building and distribution piping and appurtenances.
Merrimac	<b>Town of Merrimac</b>	Rural Development Fund	\$436,000	Town of Merrimac will use this grant to install approximately 1,900 feet of 12-inch water line on Winter Street, replacing existing 6-inch and 8-inch water lines. The project will also install new house connections to each of the 16 single family residences and one 18-unit multi-family structure on Winter Street. The installation of the new main will improve water quality in town and with that better quality.
Middlefield	Town of Middlefield	Rural Development Fund	\$100,000	Town of Middlefield will use this grant to remove debris from the Middlefield Senior Center's crawlspace, install a plastic vapor barrier and crushed stone on dirt floor, construct structural repairs to main beams and joists, complete emergency generator and electrical upgrades to the building, and install a new HVAC moisture control system.
Montague	<b>Franklin Regional Council of Governments</b>	Rural Development Fund	\$100,000	Franklin Regional Council of Governments will use this grant to support its Rural Downtown District Pilot Project, which will execute downtown district management services in Turners Falls, Northfield, and Shelburne Falls.
Mount Washington	Town of Mount Washington	Rural Development Fund	\$86,000	Town of Mount Washington will use this grant to support renovations of the unused one-room Schoolhouse to be used as a cultural center for Mount Washington.
New Braintree	Town of New Braintree	Rural Development Fund	\$500,000	Town of New Braintree will use this grant to resurface West Brookfield Road.
Oak Bluffs	Town of Oak Bluffs	Rural Development Fund	\$500,000	Town of Oak Bluffs will use this grant towards site preparations of "Bellevue Veteran's Community," a neighborhood of 12 one-bedroom apartments for veterans at 30 percent, 50 percent, 60 percent and 80 percent or less of the area median income.
Palmer	Town of Palmer	Rural Development Fund	\$430,000	Town of Palmer will use this grant to replace the siphon on Thorndike Street with 1,600' of 12" PVC gravity sewer, a 1,600' sewer extension down Shearer Street, and the installation of a new pump station near the Turnpike overpass.
Plainfield	Town of Plainfield	Rural Development Fund	\$450,000	Town of Plainfield will use this grant to repair substantial drainage issues, reclaim existing tar pavements, and replace pavement of approximately 1.57 miles of West Street, running through Plainfield from Route 116 at Plainfield Pond to Bush Rd in West Cummington.
Princeton	Town of Princeton	Rural Development Fund	\$149,000	Town of Princeton will use this grant to support pre-development design and engineering costs for a proposed culvert replacement on Ball Hill Road.
Provincetown	<b>Town of Provincetown</b>	Rural Development Fund	\$300,000	Town of Provincetown will use this funding to create a Watershed Management Plan and a Water System Master Plan, which will address demand forecasts, supply sources and limits, and sustainability.
Royalston	Town of Royalston	Rural Development Fund	\$50,000	Town of Royalston will use this funding to complete its Master Plan, a plan that will protect Royalston's assets while balancing its community needs.
Shelburne	Town of Shelburne	Rural Development Fund	\$121,000	Town of Shelburne will use this funding to assess the Shelburne Falls Wastewater Treatment Facilities (sfWWTF) Pump Station, located along the Deerfield River.
Southwick	<b>Town of Southwick</b>	Rural Development Fund	\$113,000	Town of Southwick will use this grant to replace an existing metal pipe culvert at Slab Brook/Tannery Road.
Spencer	<b>Town of Spencer</b>	Rural Development Fund	\$440,000	Town of Spencer will use this grant to reduce infiltration in sewer collection systems on North Street and Grove Street.
Stow	<b>Town of Stow</b>	Rural Development Fund	\$98,000	Town of Stow will use this grant to complete Stow's Comprehensive Plan with continued technical assistance from the consulting team under contract at JM Goldson LLC.
Templeton	Town of Templeton	Rural Development Fund	\$290,000	Town of Templeton will use this grant towards engineering costs related to the rehabilitation of Templeton's Barre Road.
Topsfield	<b>Town of Topsfield</b>	Rural Development Fund	\$100,000	Town of Topsfield will use this grant towards a bridge superstructure and traffic safety improvement project at the Endicott Road/Washington Street intersection with Fish Brook.
Warren	<b>Town of Warren</b>	Rural Development Fund	\$96,000	Town of Warren will use this grant towards the "Pulaski Street Engineering Design Project" to develop engineering design plans and specifications for future improvements on the town's water mains, road, sidewalks, sewer, and storm water drainage system.
Washington	Town of Washington	Rural Development Fund	\$500,000	Town of Washington will use this grant for planning, engineering, and design work on a 2.3-mile roadway reconstruction over Lower Valley Road and Johnson Hill Road, which connects MA Route 8 and Middlefield Road.

Project Location	Organization	Program	Amount Recommended	Description
Wendell	Town of Wendall	Rural Development Fund	\$156,000	Town of Wendall will use this grant to design and repair the 122-foot-long Erving-Wendell Bridge Deck over the Millers River.
West Tisbury	Town of West Tisbury	Rural Development Fund	\$500,000	Town of West Tisbury will use this grant towards 401 State Road site preparation for nine affordable rental apartments and a common house within five buildings serving 60 and over year households.
Whately	Town of Whately	Rural Development Fund	\$75,000	Town of Whately will use this grant toward the creation of a new comprehensive plan.
Boston	<b><i>Madison Park Development Corp</i></b>	Site Readiness Program	<b>\$450,000</b>	Madison Park Development Corp will use this grant to support a proposed 81,000 square-feet mixed-use development at 639 Warren Street in Boston featuring affordable housing, approximately 56 rental and 9 homeownership units, and around 2,400 square-feet of ground floor commercial space, along with community space and management offices.
Chelsea	<b><i>City of Chelsea</i></b>	Site Readiness Program	<b>\$150,000</b>	City of Chelsea will use this grant to develop a nearly 19-acre brownfield site known as the "Forbes" site.
East Bridgewater	Town of East Bridgewater	Site Readiness Program	<b>\$104,298</b>	Town of East Bridgewater will use this grant towards demolition at the Precise Engineering brownfield site.
Fitchburg	<b><i>City of Fitchburg</i></b>	Site Readiness Program	<b>\$250,000</b>	The City of Fitchburg will use this grant to support the design of water, sewer, and storm drain upgrades of approximately 13 acres of industrially zoned vacant land that was formerly a cross-winds runway at Fitchburg Municipal Airport.
Fitchburg	<b><i>Fitchburg Redevelopment Authority</i></b>	Site Readiness Program	<b>\$250,000</b>	Fitchburg Redevelopment Authority will use this funding to remove hazardous building materials and demolition of the Putnam Place Power Plant, and support redevelopment of Building III into a conference center.
Greenfield	<b><i>The Community Builders, Inc.</i></b>	Site Readiness Program	<b>\$848,789</b>	The Community Builders Inc. will use this grant for site preparation work of the Putnam Site, which will support 61 units of affordable housing.
Greenfield	<b><i>Rural Development, Inc.</i></b>	Site Readiness Program	<b>\$100,000</b>	Rural Development Inc. will use this grant toward due diligence activities of 156-186 Main Street Greenfield redevelopment efforts.
Hanson	<b><i>Town of Hanson</i></b>	Site Readiness Program	<b>\$70,000</b>	Town of Hanson will use this grant to undertake due diligence and planning activities supporting the development of 212 Industrial Boulevard, a 3.30-acre town owned lot located within the existing Industrial Park.
Haverhill	<b><i>Haverhill Housing Authority</i></b>	Site Readiness Program	<b>\$83,595</b>	Haverhill Housing Authority will use this grant towards the redevelopment of 230 Hilldale Avenue, which will support an affordable rental family development with 34 units on a portion of a 10.74-acre parcel owned by the Housing Authority.
Holyoke	<b><i>Holyoke Redevelopment Authority</i></b>	Site Readiness Program	<b>\$200,000</b>	Holyoke Redevelopment Authority will use this grant to support a blighted and underutilized section of downtown Holyoke to position the area for future investment.
Ludlow	<b><i>Westmass Area Development Corporation</i></b>	Site Readiness Program	<b>\$500,000</b>	Westmass Area Development Corporation will use this funding to complete the upgrade of electrical systems for 20, 6,000 square-feet stock houses, in the core of the Ludlow Mill complex, to significantly increase their safety, capacity and redevelopment potential.
Needham	<b><i>Needham Housing Authority</i></b>	Site Readiness Program	<b>\$500,000</b>	Needham Housing Authority will use this grant to support the redevelopment of Linden Street, preparing the site for the development of 136 affordable housing units and 64 net-new units.
New Bedford	<b><i>New Bedford Economic Development Council</i></b>	Site Readiness Program	<b>\$172,000</b>	New Bedford Economic Development Council will use this grant to support an analysis of build-out potential and associated infrastructure needs to support growth within the existing business park.
North Attleborough	American Environmental Building Coalition Corp	Site Readiness Program	<b>\$380,000</b>	American Environmental Building Coalition Corp will use this grant to support various environmental activities required for the demolition of a structurally unsafe building, and ready the site for the development of 80 housing units.
Peabody	<b><i>City of Peabody</i></b>	Site Readiness Program	<b>\$65,000</b>	City of Peabody will use this grant towards its Centennial Park Innovation & Growth Plan, a plan that analyzes future growth at Centennial Park, a business and industrial park on the North Shore.
Pittsfield	<b><i>Pittsfield Economic Development Authority</i></b>	Site Readiness Program	<b>\$500,000</b>	Pittsfield Economic Development Authority will use this grant for design and engineering services for Sites 7 & 8 within the William Stanley Business Park to achieve a pad-ready site.
Taunton	<b><i>City of Taunton</i></b>	Site Readiness Program	<b>\$500,000</b>	City of Taunton will use this grant to remove and dispose a portion of Bacon Felt, a vacant mill property.
Woburn	<b><i>City of Woburn</i></b>	Site Readiness Program	<b>\$115,000</b>	City of Woburn will use this grant towards its New Boston Street Opportunity area to support mixed-use development, economic growth, and improved livability.
Adams	<b><i>Adams Theater LLC</i></b>	Underutilized Properties Program	<b>\$276,048</b>	Adams Theater LLC will use this grant to revitalize its historic theater.
Ashfield	Elmer's Community Center, Inc.	Underutilized Properties Program	<b>\$381,232</b>	Elmer's Community Center Inc. will use this grant to restore the historic and underutilized Elmer's building.
Attleboro	<b><i>Union Theatre Plaza LLC</i></b>	Underutilized Properties Program	<b>\$419,500</b>	Union Theatre Plaza LLC will use this grant to revitalize its historic theater.
Boston	<b><i>Hyde Square Task Force</i></b>	Underutilized Properties Program	<b>\$783,369</b>	Hyde Square Task Force will use this grant to redevelop Blessed Sacrament into 55 units of affordable housing for income levels between 30-80 percent AMI, as well as a performance space for community benefit.
Boston	<b><i>Dorchester Bay Economic Development Corporation</i></b>	Underutilized Properties Program	<b>\$579,533</b>	Dorchester Bay Economic Development Corporation will use this grant to transform the former Dorchester Savings Bank to a commercial space to support arts, culture and community-oriented uses.
Boston	<b><i>Children's Services of Roxbury</i></b>	Underutilized Properties Program	<b>\$500,000</b>	Children's Services of Roxbury will use this grant to transform two underutilized buildings and a vacant structure in Nubian Square into an economic development center.
Boston	<b><i>CommonWealth Kitchen</i></b>	Underutilized Properties Program	<b>\$150,000</b>	CommonWealth Kitchen will use this grant to optimize space expanding its co-manufacturing capacity.
Brockton	<b><i>157 Centre Street, LLC</i></b>	Underutilized Properties Program	<b>\$444,000</b>	157 Centre Street LLC will use this grant to install an elevator for a vacant building with 28 housing units next to the commuter rail and bus station.
Dennis	Housing Assistance Corporation	Underutilized Properties Program	<b>\$158,400</b>	The Housing Assistance Corporation will use this grant to convert a former nursing home into transitional housing for more than 70 families.
Dunstable	Town of Dunstable	Underutilized Properties Program	<b>\$50,000</b>	Town of Dunstable will use this grant to convert the Union School Building into a space that will be leased for community spaces, childcare centers, artisan studios and/or shared workspaces.
Easthampton	<b><i>CitySpace</i></b>	Underutilized Properties Program	<b>\$501,830</b>	CitySpace will use this grant to complete Phase II of the Old Town Hall addressing accessibility improvements to make the venue accessible to all.
Fall River	<b><i>MassCan Capital LLC</i></b>	Underutilized Properties Program	<b>\$250,000</b>	MassCan Capital LLC will use this grant towards the adaptive reuse of Globe Mill into over 80 market-rate residential units.

Project Location	Organization	Program	Amount Recommended	Description
Fall River	<b>Durfee Trust Limited Partnership</b>	Underutilized Properties Program	<b>\$558,400</b>	Durfee Trust Limited Partnership will use this grant to convert a former bank into 22 market rate, one-bedroom apartments.
Falmouth	<b>Royal 545 Main Street, LLC</b>	Underutilized Properties Program	<b>\$669,955</b>	Royal 545 Main Street LLC will use this grant to renovate a former nursing home into 67 fully furnished units of affordable workforce housing for year-round and seasonal employees.
Fitchburg	<b>Watch Us Grow LLC</b>	Underutilized Properties Program	<b>\$875,408</b>	Watch Us Grow LLC will use this grant to redevelop eight market-rate apartments and one retail space on the ground floor at 347 Main Street.
Fitchburg	<b>Prime Real Estate Investment LLC</b>	Underutilized Properties Program	<b>\$839,000</b>	Prime Real Estate Investment LLC will use this grant to convert the second and third floors of the Bethel Building into 14 two-bedroom and two one-bedroom apartments.
Greenfield	<b>The Community Builders, Inc.</b>	Underutilized Properties Program	<b>\$2,763,260</b>	The Community Builders Inc. will use this funding towards the structural reinforcement of the Putnam building for affordable housing in a mixed-use building.
Greenfield	<b>Franklin Community Cooperative</b>	Underutilized Properties Program	<b>\$250,000</b>	Franklin Community Cooperative will use this funding towards the structural reinforcement of the Green Fields Market building to expand its flagship grocery store.
Haverhill	<b>Creative Haverhill</b>	Underutilized Properties Program	<b>\$470,000</b>	Creative Haverhill will use this funding to redevelop the former Cogswell School into art spaces offering a creative experiences for all income levels.
Holyoke	<b>Wrights Block</b>	Underutilized Properties Program	<b>\$400,000</b>	Wrights Block will use this funding to convert its upper floors into 19 new mixed-income apartments.
Holyoke	<b>345 Dwight Street LLC</b>	Underutilized Properties Program	<b>\$114,000</b>	345 Dwight Street LLC will use this grant to redevelop Hotel Hamilton with multiple retail and service businesses on the ground floor, workforce and market-rate housing on three floors, and a rooftop restaurant.
Lawrence	<b>BroadwayCanal-1 LLC</b>	Underutilized Properties Program	<b>\$525,000</b>	BroadwayCanal-1 LLC will use this grant to construct 120,000 square-feet of space for light manufacturing/small business.
Lowell	<b>RG Realty LLC</b>	Underutilized Properties Program	<b>\$532,000</b>	RG Realty LLC will use this grant to convert 635 Middlesex Street into a housing and business space.
Lowell	<b>New Royal LLC</b>	Underutilized Properties Program	<b>\$500,000</b>	New Royal LLC will use this grant to convert a historic theater into 17 units of housing and retail space for Sophia's Greek Pantry.
Ludlow	<b>Westmass Area Development Corporation</b>	Underutilized Properties Program	<b>\$892,000</b>	Westmass Area Development Corporation will use this grant to stabilize buildings 9, 46, and 58 at Ludlow Mills towards new commercial space.
New Bedford	<b>City of New Bedford</b>	Underutilized Properties Program	<b>\$250,000</b>	City of New Bedford will use this grant to redevelop New Bedford Textile School into transit oriented housing.
New Bedford	<b>Green Mile</b>	Underutilized Properties Program	<b>\$147,000</b>	Green Mile will use this grant to redevelop 105 Ashley Blvd into nine new affordable rental units.
Northbridge	Town of Northbridge	Underutilized Properties Program	<b>\$750,000</b>	Town of Northbridge will use this grant to renovate the Aldrich School Early Childcare Center to create 85 new childcare slots of which at least 50% are for families receiving vouchers and public subsidies.
Pittsfield	<b>Allegrone Companies</b>	Underutilized Properties Program	<b>\$626,732</b>	Allegrone Companies will use this grant towards Wright Building Block Phase II, which will convert the building into 14 more mixed-income housing units and two storefronts.
Pittsfield	<b>Elegant Stitches Inc.</b>	Underutilized Properties Program	<b>\$315,450</b>	Elegant Stitches Inc will use this grant to expand its facility on 15 commercial street from 2,500 square-feet to 22,000 square-feet.
Springfield	<b>McCaffery Interests, Inc</b>	Underutilized Properties Program	<b>\$500,000</b>	McCaffery Interests Inc will use this grant towards pre-construction of converting Colonial Block into 63 apartment units and ground floor retail.
Springfield	<b>MPZ Development LLC</b>	Underutilized Properties Program	<b>\$250,000</b>	MPZ Development LLC will use this grant towards the pre-construction of converting Brightwood School Apartments into 57 units of senior rental apartments.
Springfield	<b>Hope for Youth &amp; Families</b>	Underutilized Properties Program	<b>\$160,000</b>	Hope for Youth & Families will use this grant towards the pre-construction of its Arts Center that will provide free programs to Springfield youth.
Taunton	<b>12 Porter Street Development, LLC</b>	Underutilized Properties Program	<b>\$616,926</b>	12 Porter Street Development LLC will use this grant to repair a 144-year-old building at 12 Porter Street that will have 10 rental units.
Taunton	<b>True Diversity, Inc</b>	Underutilized Properties Program	<b>\$228,914</b>	True Diversity Inc will use this grant to revitalize The Loft in Taunton's Whittenton Village into a Clean Energy Community Resilience Hub (CCRH), which will include a workforce center and event space.
Taunton	<b>Northcounty Group Inc</b>	Underutilized Properties Program	<b>\$100,000</b>	Northcounty Group Inc will use this grant to revitalize the commercial space at 74 Weir Street.
Winchendon	Montachusett Veterans Outreach Center	Underutilized Properties Program	<b>\$876,717</b>	Montachusett Veterans Outreach Center will use this grant to redevelop the Streeter and Poland schools for the creation of 44 one-bedroom units of affordable veterans housing.
Boston	<b>Action for Equity, INC</b>	Urban Agenda Grant Program	<b>\$100,000</b>	Action for Equity Inc will use this grant to support Community Voice for Green Equity Opportunities, which plans to connect residents with resources and opportunities to enter the green jobs industry, and help job seekers reduce barriers to employment with CORI sealing assistance.
Boston	<b>English for New Bostonians</b>	Urban Agenda Grant Program	<b>\$100,000</b>	English for New Bostonians will use this grant to support its Immigrant Entrepreneurs (E4IE) classes that will teach 30-36 immigrant small businesses owners to create their own income-generating work, and teach technology skills in the context of business content to grow businesses offering household-sustaining wages.
Boston	<b>Veronica Robles Cultural Center</b>	Urban Agenda Grant Program	<b>\$100,000</b>	Veronica Robles Cultural Center will use this grant to provide over 200 entrepreneurs and artists with bilingual and culturally resonant workshops, marketing assistance, coaching, and networking through its Latino Cultural Entrepreneurship (LCE) project.
Boston	<b>ZUMIX, Inc.</b>	Urban Agenda Grant Program	<b>\$100,000</b>	ZUMIX Inc. will use this grant to collaborate with the Celebrity Series Youth Audio Tech program to provide audio, video, and lighting for the Neighborhood Arts performances, January through June of 2025.
Brockton	<b>Downtown Brockton Association</b>	Urban Agenda Grant Program	<b>\$100,000</b>	Downtown Brockton Association will use this grant to support its Empower Downtown Brockton plan, which will boost economic growth and job creation through four key programs: Restaurant Startup Workshops, Minority Business Technical Assistance Network, Equitable Workforce Pipeline Initiative, and Downtown Brockton Artisans Market.
Cambridge	Just-A-Start	Urban Agenda Grant Program	<b>\$100,000</b>	Just-A-Start will use this grant towards its Families Moving Forward program, an economic mobility program addressing multiple barriers to success by providing integrated services and one-on-one coaching to 20 income-qualified parents of minor children in Cambridge to improve their families' health, housing stability, and economic independence.
Chelsea	<b>La Colaborativa</b>	Urban Agenda Grant Program	<b>\$100,000</b>	La Colaborativa will use this grant towards its Green Jobs Building Trades program, supporting tailored training programs, job placement assistance, and partnerships to catalyze economic development and promote sustainable practices in construction.
Chelsea	<b>Bunker Hill Community College</b>	Urban Agenda Grant Program	<b>\$33,000</b>	Bunker Hill Community College will use this grant towards its Spanish Language for English Speakers program, targeting small businesses and municipal service providers in Chelsea to boost communications and the local economy.

Project Location	Organization	Program	Amount Recommended	Description
Haverhill	<i>Community Action, Inc.</i>	Urban Agenda Grant Program	\$100,000	Community Action Inc. will use this grant to support "Job Fair / Career Development: Immigrant Focus," a job fair aiming to provide bilingual, local, neighborhood access to employment and career development services.
Holyoke	<i>Way Finders, Inc.</i>	Urban Agenda Grant Program	\$82,000	Way Finders Inc. will use this grant to support its months-long bilingual training program for 30 Holyoke residents, focused on employment readiness and leadership skills.
Lawrence	<i>The Community Group</i>	Urban Agenda Grant Program	\$100,000	The Community Group will use this grant towards the Family Child Care Licensing Support program, that will grow the family child care (FCC) industry and build up FCC businesses.
Lowell	<i>Community Teamwork, Inc.</i>	Urban Agenda Grant Program	\$100,000	Community Teamwork Inc. will use this grant to support its Entrepreneurship Center, a center that will offer mentorship and training to aspiring youth entrepreneurs ages 16-25, teaching them foundational business topics and soft skills.
Lynn	<i>Economic Development Industrial Corp. of Lynn</i>	Urban Agenda Grant Program	\$100,000	The Economic Development Industrial Corp. of Lynn will use this grant to support the Lynn Small Business Partnership program, a program that will strengthen the micro and small business sectors of Lynn providing critical assistance to small business owners and aspiring entrepreneurs.
North Adams	<i>Massachusetts Museum of Contemporary Art Foundation, Inc.</i>	Urban Agenda Grant Program	\$85,000	Massachusetts Museum of Contemporary Art Foundation Inc. will use this grant to support the North Adams Artist Business Capacity-Building Program, which will support under-resourced artist entrepreneurs through person and online workshops, one-on-one and small group coaching, peer networking, and presentation opportunities.
Pittsfield	<i>Blackshires Community Empowerment Foundation Corp</i>	Urban Agenda Grant Program	\$100,000	Blackshires Community Empowerment Foundation Corp will use this grant towards its leadership program for Black Community members in the Berkshire Region, serving as a training and education pipeline to municipal and local service.
Pittsfield	<i>Rites of Passage and Empowerment</i>	Urban Agenda Grant Program	\$100,000	Rites of Passage and Empowerment will use this grant to support monthly empowerment program meetings, after-school clubs, college visits to HBCU's, and additional programming throughout the first half of 2025.
Provincetown	Entrepreneurship for All - Cape Cod	Urban Agenda Grant Program	\$100,000	Entrepreneurship for All (EforAll) in Cape Cod will use this grant to launch 26 new businesses through its inclusive business accelerator, providing businesses with access to office space and internet, engaging entrepreneurs in a pitch contest, and providing entrepreneurs with one-on-one business pitch coaching and business loan resources from the Cape Cod Community Development Partnership.
Revere	<i>The Neighborhood Developers</i>	Urban Agenda Grant Program	\$100,000	The Neighborhood Developers will use this grant to support the Revere Works Coalition program, which helps residents secure employment and enter job training by implementing a continuum of workforce development (WFD) services.
Salem	<i>North Shore Community Development Coalition</i>	Urban Agenda Grant Program	\$100,000	North Shore Community Development Coalition will use this grant to support its El Punto Small Business Program, providing technical assistance and business promotion to local businesses and business owners.
Southbridge	<i>CENTRO</i>	Urban Agenda Grant Program	\$100,000	CENTRO will use this grant to support its Re-Building Futures program, providing economic and financial empowerment training, job readiness, and on-the-job-training to economically disenfranchised individuals.
Springfield	<i>Economic Development Council of Western MA</i>	Urban Agenda Grant Program	\$100,000	The Economic Development Council of Western MA will use this grant to support "Barriers & Breakthroughs," a collaborative pilot that engages job seekers and employers to help investigate a larger systems change effort for incorporating skills-based hiring into a workforce development structure.
Springfield	<i>Community Music School of Springfield</i>	Urban Agenda Grant Program	\$100,000	Community Music School of Springfield will use this grant towards its Trust Transfer Project, a project that will address barriers to financial stability for low-income independent workers and small business owners in the arts and culture sector.
Springfield	<i>Follow My Steps Foundation</i>	Urban Agenda Grant Program	\$100,000	Follow My Steps Foundation will use this grant towards its By Youth, For Youth Entrepreneurship Program, a program that empowers marginalized young people to become entrepreneurs, providing mentorship, training, and real-world experience.
Springfield	<i>New North Citizens' Council, Inc</i>	Urban Agenda Grant Program	\$100,000	New North Citizens' Council Inc will use this grant to support the Mano a la Obra (Let's Get Down to Work!) program, which boosts workforce development in the North End supporting economic advancement of Latinos in the City of Springfield using the Individualized Placement Support (IPS) model.
Springfield	<i>Springfield Business Improvement District</i>	Urban Agenda Grant Program	\$100,000	Springfield Business Improvement District will use this grant to support its Lease it Local program, which incentivizes small businesses to occupy vacant ground-floor units through rent subsidy and technical assistance.
Worcester	<i>Downtown Worcester Business Improvement District Inc.</i>	Urban Agenda Grant Program	\$100,000	Downtown Worcester Business Improvement District Inc. will use this grant to support expansion of the Out to Lunch Festival and Farmers Market, extending the season from six to 10 days and increasing the number of vendors and foot traffic, which will create additional economic opportunity for local farmers and vendors.

love local  shop local

collateral including a URL with an updated, online directory



# DRAFT

show some  
♥

## local love

Text

SHOP, DINE and BUY LOCAL

# 01772

SOUTHBOROUGH, MA ♥ SINCE 1727



## *An updated directory*

Every month new businesses are registered with the Town or with the Commonwealth's Corporations Division, depending on the type of business, its legal establishment and requirements. Keeping up is no small feat without an automated single source of information, but we'll aim to refresh this directory at least once a year.

For monthly updates to our Town DBA or 'doing business as' list of businesses, you can reference or download our DBA list at the top of this website. Available in Microsoft Excel format (.xlsx), it can be sorted alphabetically, by street, or by business category.

In the meantime, to the degree possible and practical, we want you to use the directory as a resource and a guide to local businesses you both know and didn't know about, so that you can give them your business! We're in a reciprocal relationship, after all, and Southborough businesses need and appreciate your patronage and support.

# DRAFT



## *Reviews and recommendations*

If you've had a good or even an exceptional experience with a local business, consider leaving them a review on Google or Google Maps. If you notice that a business isn't listed on this or other major platforms, point it out. Depending on the type of business, it may help to put them on the map, so to speak, so that others can find them. Thanks!

No really, *thanks a lot.*



SOUTHBOROUGH EDC  
17 Common Street, Southborough, MA 01772  
econdev@southboroughma.com  
508.485.0710 ext. 3011



# DRAFT



local  highlights

DRAFT

## Inquiring minds want to know

What's new, what's old, and everything in between, we'll be featuring Southborough businesses that have been around awhile and those that are just getting started. What are the best things and what are some of the challenges in running an operation in 01772? Read about it here:



*Manro's Village Cafe*

2 Main Street



*Pizzaville*

90 Southville Road



*Sentic's Kitchen*



2 Main Street



local  services  
**DRAFT**

*Need a ride?  
Need to get your ride in order?*

We'll be partying down at the swanky [ Venue Name ] in [ Location ]. We've reserved the Penthouse Ballroom beginning at 6:00pm.

When you arrive, please make sure to tell the concierge you are with the [ Company Name ] Holiday Party. They direct you to an elevator that will take you directly to the ballroom.



# local ❤ facilities

# DRAFT

## *Places and Spaces*

We'll be partying down at the swanky [ Venue Name ] in [ Location ]. We've reserved the Penthouse Ballroom beginning at 6:00pm.

When you arrive, please make sure to tell the concierge you are with the [ Company Name ] Holiday Party. They will direct you to an elevator that will take you directly to the ballroom.





local  fun  
**DRAFT**

## *Happenings and Be-ings*

Southborough programming and events. If we hear about it, we'll let you know about it here.



dba ❤ list

# DRAFT

## *'Doing business as' list*

To register a business in Southborough that \*does not\* use the principal owner's name for the business itself, one must submit a DBA or 'doing business as' application with the Town Clerk's office. We receive new and renewed applications once a month, at the beginning of each month, for the preceding month, then add them here. The list may be opened in a new window, sorted alphabetically, by street, business category, or DBA expiration date as needed and downloaded in Microsoft Excel format (.xlsx).

Do you need to register a business with the Town Clerk's office? You can download an application or find more information about in Southborough [here](#). If you have sold your business, moved a business, or ceased operating a local business, you can file a discontinued DBA form [here](#).

For businesses who have incorporated, you must file with the Commonwealth's [Corporations Division](#) per the state's requirements.



	A	B	C	D	E	F	G	H	I	J
1	Business Name	Corporate Name	St. No.	Street - Address	Mailing Address - if different	Contact	Email	Phone	Website   Online URL	About 
50	CCR Consulting			104 Main Street	P.O. Box 383		ccr@CCR-consulting.net	508-509-3506	CCR-consulting.net	Business solutions - ap
51	Cedar Brook Pediatric Dentistry			162 Cordaville Road			info@cedarbrookpediatricdental.com	978-453-8397		
52	Central Movers	M & M Vehicles, Inc.	349	Turnpike Road	Jalon Road, Needham, MA 02492		value2us19@yahoo.com	508-787-1001		
53	Charmed Companies			61 Central Street, Fayville 01745			elysiancholas@gmail.com	508-816-1881		
54	CityWide Facility Solutions   Boston	Bay State Property Services, Inc.	11	Main Street			szulej@baywide.com	508-281-0500		
55	Classic Auto & Performance, LLC		12	South Main Street			classicautoandperformance@gmail.com	978-489-9925		
56	Cosby Built		201	Southville Road			manu@cosbybuilt.com	508-397-4776		
57	Coin Cloud	Cash Cloud, Inc.	110	Southville Road	958 Main Street		compliance@coincloud.com	855-264-2046		
58	Cold Stone Creamery	Ohappy Foods Corporation	154	Turnpike Road			ohappydad@gmail.com	508-485-1150		
59	Coho Me Green, LLC   Mint Cakes		156	Southville Road	P.O. Box 612, Southborough		emg@emgreen.com	617-877-0938		
60	Com Rain or Shine Tent Works   Event Rentals	Rain or Shine, Inc.	P.O.	Box 284	175 Street, Framingham, MA 01702		arielle@comrainorshine.com	508-620-1961	https://comrainorshine.com/	
61	Cordaville market (aka Fitzgerald's general store)	Kapish, Inc.	110	Southville Road	Icon Drive, Hopkinton, MA 01748		ajayek@5g@gmail.com	508-481-6015		
62	Creative Labeling Solutions		29	Overlook Drive		Andrew E. Zelman	andy@creativelabeling.com	508-733-4888		
63	Croft Equine Ventures	Cromy Equine Ventures, LLC	31	Sears Road			comy@gmail.com	774-249-1230		
64	Cumberland Farms #6725	Cumberland Farms Inc.	365	Turnpike Road	175 Prod. Westborough, MA 01581		salucci@cumberlandfarms.com	508-270-1504		Convenience

# DRAFT


[DBA List](#)
[LLCs, Corps, State Reg Business](#)
[Categories](#)
[mySboro categories](#)


## SOUTHBOROUGH EDC

17 Common Street, Southborough, MA 01772

econdev@southboroughma.com

508.485.0710 ext. 3011



SOUTHBOROUGH **EDC**'s local business directory website will soon be published to promote local businesses throughout the year

*Suggestions? Contact us at*

[econdev@southboroughma.com](mailto:econdev@southboroughma.com)

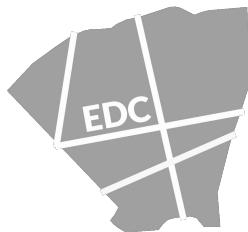
To have your business featured on the site's HIGHLIGHTS page, which will rotate local businesses, please fill out the following form at:

[bit.ly/edc-business-highlights](http://bit.ly/edc-business-highlights)



- or scan and complete at your leisure -

*See the following draft, unpublished website for layout, organization and template...*



The mission of the EDC is to assist in stabilizing residential taxes through the growth of the Town's commercial and industrial tax base while preserving the character and charm of Southborough

# Article 14 FACT SHEET

## FINANCIALS FY2016 - 2024

approved budgets over 9 years

**\$357,332**

**SPENT** salaries, printing & promotions, dues, contracted services & memberships

**\$287,217**

**INCLUDING:**

10,000	Permitting Guide
7,000	ULI Study
12,870	EEA grant match – Downtown
<u>15,484</u>	EEA grant match – Route 9

**RETURNED TO TOWN** as free cash **\$ 70,115**

## Plus

**FY 2023-24 MEAL TAX REVENUE \$244,000**

**GRANT AWARDS \$323,500**

**24.5k** Shared Streets grant  
**204k** DHCD Microenterprise grants for small businesses  
**50k** EOEEA\* Downtown Initiative Wastewater Feasibility study  
**45k** EOEEA\* Route 9 Business Corridor Wastewater Feasibility study

\*MA Executive Office of Environmental & Energy Affairs / EOEEA

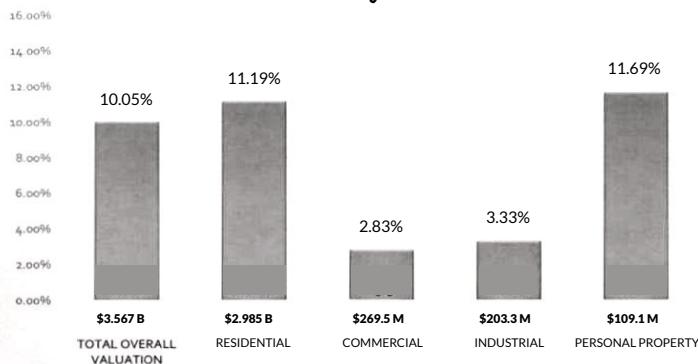
## EDC CONTRIBUTIONS & ACCOMPLISHMENTS

- Broker breakfast events
- DBA database 'doing business as'
- Public Hearings for Downtown
- Permitting Guide  
for businesses & residents, 1<sup>st</sup> edition
- Business, Nonprofit & Community Guide, 2<sup>nd</sup> edition
- Shop Local Directory, 2 editions
- ULI - Urban Land Institute Study & Forum
- Downtown Initiative survey
- Economic Knowledge Center presentations, data, newsletters, reports
- Meal tax advocacy
- Updated zoning Downtown
- November 2021 STM  
Downtown District Article passed by 73%
- Downtown Design Guidelines document for Planning review
- Grant awards \$323,500
- Town Memberships  
495/MetroWest Partnership Corridor 9/495 Chamber of Commerce
- Aspirations for Route 9  
Dec 2023 Planning Board presentation
- Wastewater Action Plan  
Route 9 & Downtown District

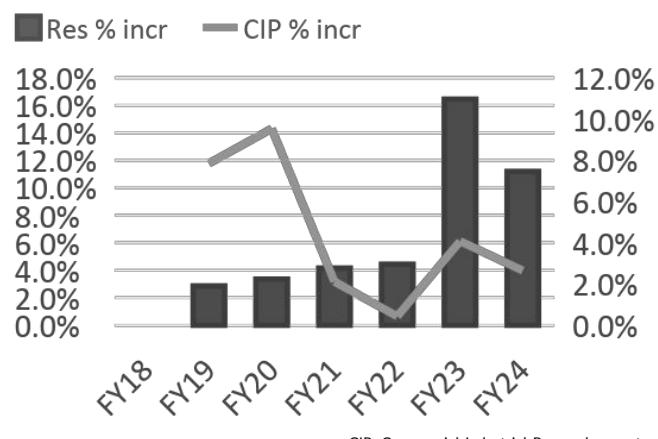


OVERALL TOTAL TAXABLE VALUATION FY23 \$3.241 billion | FY24 \$3.567 billion

*Change in Assessments FY23 - FY24*



## TAX REALITY *what is happening to assessments?*



## Obstacles

- Limited wastewater capacity
- Single use zoning provisions
- Current zoning bylaws do not support Master Plan goals

## EDC Coordinator

## PT SCOPE of WORK

- Advocacy & support
- Business & site visits
- Research, assessments, analysis
- Maintaining & updating town DBA list
- Tracking progress on EDC Master Plan goals
- Attendance at EDC related meetings & events
- Conferring with boards & depts on an as-needed basis
- One Stop grant app coordination & supporting materials
- Resources for businesses, constituents, boards & depts
- Committee development, strengthening the EDC via education, relevant trainings & regional networking
- EDC administration: scheduling, correspondence, print/online communications, presentations & collateral, budgeting, payables, vendors, meeting coordination & minutes

## Opportunities

- Downtown District
- State One-Stop grant program for Route 9
- Grant funded Wastewater Action plan June 2024

## ADDITIONAL FT SCOPE of WORK

- Workforce development
- Quarterly email newsletter
- Updating the permitting guide
- Website audit & marketing materials
- Creation of an online business directory
- Interdepartmental & intermunicipal coordination
- Track state, federal & private sector grant opportunities
- Creation of a corresponding 'master' list of town reports & studies to-date for reference / grant application purposes
- Coordinating with Town boards & depts re: Route 9 zoning updates, contributing to related grant applications as-needed
- Compiling & updating a business & asset inventory by area: Downtown & Environs, Southville-Cordaville, Route 9 East & Route 9 West for purposes of outreach & ongoing relationship building



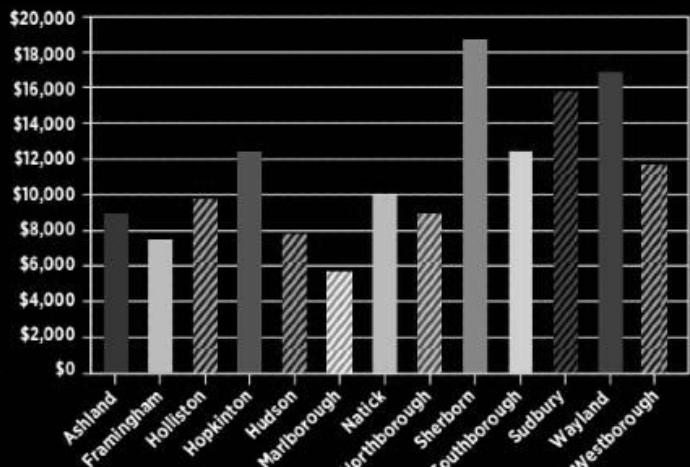
## Economic growth in Southborough needs a FT Coordinator

*Economic development in neighboring towns*

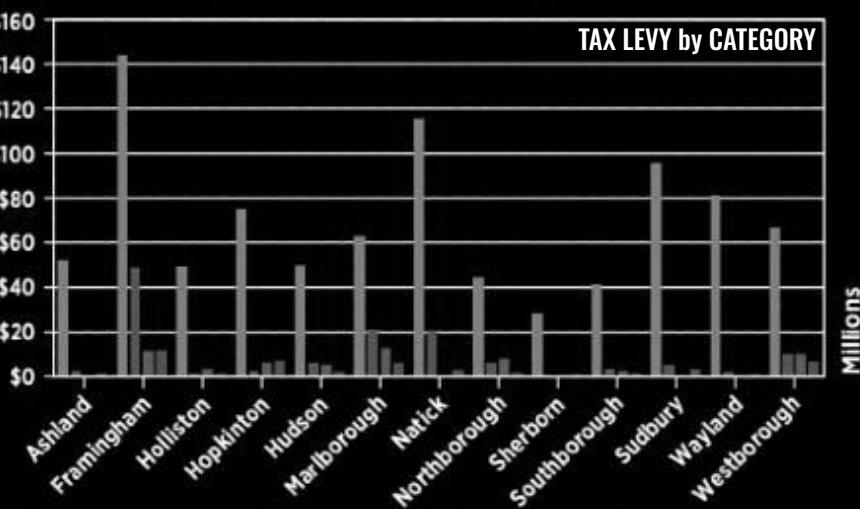
*Check out what nearby communities are doing*



### METROWEST FY24 | Average SINGLE FAMILY TAX BILL



### TAX LEVY by CATEGORY





October 18, 2024

**Town of Southborough**  
17 Common Street  
Southborough, MA 01772

**Attention:** Economic Development Committee

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**Invoice #:** EDC-2024-910

**Services Provided – September 19 - October 18, 2024 contract** **Hours**

Create supporting documents for the (9/30/24) STM – Article 14	10
• PowerPoint slides and script • Fact sheet with Q&As • Reviews with Coordinator & Chair	
Augment marketing material/documents	7
• DBA / Assessor list database (MS Access – created structure, documented import process, created forms, reports & switchboard)	
Support ED Coordinator	1.5
<b>Total hours</b>	<b>18.5</b>

**Total:** 18.5 hours @ \$50./hour = \$ 925.00

*Thank you*

FISCAL YEAR 2026		FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 ACTUAL	FY 2025 BUDGET	FY 2026 BUDGET	PERCENT (+) or (-)	
182 Economic Development Committee									
<b>51110 Salaries</b>	<i>TBD - may be adjusted</i>	\$26,776	\$24,856	\$0	\$28,442	\$58,235	\$65,391	12.3%	<i>TBD - may be adjusted</i>
53440 Printing Services		\$2,125	\$180	\$0	\$180	\$500	<b>\$500</b>	0.0%	
53800 Other Contracted Services		\$9,005	\$3,875	\$17,158	\$9,798	\$10,000	<b>\$10,000</b>	0.0%	
53800 Other Contracted Services   Software					\$294				
54210 Other Office Supplies		\$0	\$0	\$540	\$245	\$500	<b>\$400</b>	-20.0%	
54600 Downtown Beautification		\$0	\$0	\$293	\$398	\$400	<b>\$300</b>	-25.0%	
57100 In-State Travel		\$0	\$0	\$0	\$480	\$400	<b>\$400</b>	0.0%	
57300 Dues & Memberships		\$125	\$1,067	\$939	\$1,269	\$1,150	<b>\$1,100</b>	-4.3%	
<b>52000-58990 Other Charges &amp; Expenses</b>	<b>TOTAL</b>	<b>\$11,255</b>	<b>\$5,122</b>	<b>\$18,929</b>	<b>\$12,663</b>	<b>\$12,950</b>	<b>\$12,700</b>	<b>-1.9%</b>	
TOTAL ECONOMIC DEV COMMITTEE		\$38,031	\$29,978	\$18,929	\$41,104	\$71,185	<b>\$78,091</b>	9.7%	
							Budget Expenditures	\$277,319	
							Grant Awards	\$323,500	
							Meal Tax Revenue	\$240,066	
							NET GAIN	\$286,247	103.2%